

**Perceptions of Mental Preparedness in Emergency Medical Services Students: A  
Qualitative Study**

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**Abstract**

Emergency medical services (EMS) professionals in the United States lack the resources, education, and support systems needed for effective management of the occupation's chronic traumatic stressors, which has resulted in a mental health crisis. The purpose of this basic qualitative study was to investigate EMS professionals' opinions and thoughts about mental readiness to manage occupational stressors after receiving training per the existing curricula in EMS educational programs in the eastern United States. The research fills the gap in the literature by better understanding EMS professionals' opinions and thoughts about mental readiness to manage occupational stressors. Information processing theory and the wounded healer concept provided the theoretical framework for the study. The research questions guiding the study related to EMS professionals' descriptions of, and opinions about, the value of mental preparedness training to manage occupational stress. A purposive sample of 20 participants from EMS training programs in the eastern United States participated in one-on-one semistructured interviews. Qualitative narrative analysis was used to identify common themes. Participants were unable to describe mental preparedness curricula adequately and noted a lack of specific training regarding the protection of personal mental health. Participants' reliance on external and preexisting stress management skills emphasized the shortcomings of the curricula and training. Recommendations for future research include identifying the most effective mental preparedness training for EMS professionals throughout an individual's career. Results of the study are intended to guide meaningful improvements to EMS curricula to support mental preparedness and promote positive social change by mitigating the psychological burden of EMS professionals.

*Keywords:* emergency medical services, mental preparedness, occupational stress, resilience

**Dedication**

This dissertation is dedicated to my family – both blood and EMS -- who provided endless support, encouragement, and inspiration during this process. I hope this work allows me to give back to the people and the occupation that gave me so much.

### **Acknowledgments**

I would never have been able to complete this journey without the invaluable support of the fantastic people who make up my community. To my parents: thank you for teaching me to work hard, persevere, and never limit myself. To my husband, Kyle: thank you for providing me with the patience, grace, and tea to accomplish my goals. To my brother, Eric: I'm excited that we'll both be doctors now! I love you all.

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## **Chapter 1: Introduction**

Poor mental health has extensive and long-lasting impacts on personal well-being and quality of life (Smith et al., 2019). Individuals exposed to frequent and persistent traumatic stressors, particularly first responders, are at increased risk of developing mental health issues and suicidal ideology (Vigil et al., 2018). Emergency medical services (EMS) professionals are regularly exposed to multiple stressors (Renkiewicz & Hubble, 2021). In the absence of proper coping and management strategies, unattended cumulative stress creates debilitating psychological issues (Vigil et al., 2018). The focus of the study was an exploration of the beliefs and opinions of EMS professionals regarding mental preparedness obtained via interactions with the EMS curriculum; the aim of the exploration was to identify opportunities to reduce adverse psychological outcomes for EMS professionals.

To confirm the problem exists, the background of the study is presented in Chapter 1. Research context and a brief review of the existing literature related to occupational risk factors, mitigating factors, resilience to posttraumatic stress syndrome (PTSS) and posttraumatic stress disorder (PTSD), and PTSS and PTSD in the EMS curriculum. Also included in the chapter are the study's research questions, theoretical framework, definition of terms, assumptions, limitations, delimitations, and significance within the body of literature.

### **Background of the Problem**

In the 2 decades since 9/11, suicide rates among first responder populations have increased 800% compared to the rates among the general population (Varker et al., 2018). Routine exposure to traumatic events paired with contributing factors such as organizational stressors, inadequate coping skills, poor access to mental health resources, and stigmatization of mental health care exacerbates historical risk factors and compounds psychological stress

(Carbajal et al., 2021; Jones, 2017; Lewis-Schroeder et al., 2018). Although a substantial number of researchers explored mental health impacts in military, police, and firefighter populations (de Terte & Stephens, 2015), few have investigated similar concerns within the EMS community. As detailed in Chapter 2, existing literature provides few insights due to a lack of research focused solely on the unique experiences of EMS professionals.

EMS educational leaders have had no substantial, evidence-based guidance for the modification or enhancement of curricula to better support students' mental readiness (Chirico et al., 2020). According to Hruska and Barduhn (2021), ensuring EMS students are adequately mentally prepared to enter a high-risk occupation improves personal, professional, and patient outcomes.

The study contributes to the body of knowledge regarding EMS professionals' perceptions of personal mental readiness to manage occupational stressors after training conducted per the existing educational curriculum.

### **Statement of the Problem**

The problem is that EMS professionals in the United States lack the resources, education, and support systems necessary for effective management of the chronic traumatic stressors of the occupation, resulting in a mental health crisis (Bentley et al., 2013; Brassington & Lomas, 2020; Skeffington et al., 2016; Varker et al., 2018). Inconsistent and inadequate engagement with curricular content addressing the inherent psychological risks of an EMS career, and strategies for establishing effective mental readiness, has exacerbated the problem (Clark et al., 2021; Gayton & Lovell, 2012; Swab & Donne, 2019). EMS professionals attending or recently graduated from EMS training programs in the eastern United States were the target population for the study.

Other researchers have highlighted the multifaceted and complex issues facing EMS professionals attempting to navigate personal well-being (Holmes et al., 2020; Newland et al., 2015; Varker et al., 2018). Despite known risk factors associated with a career in EMS there has been little to no prescreening for predisposing psychological risk factors before admission to EMS training programs or during employment (Carmassi et al., 2016; Wild et al., 2018). Compounding the issue of vulnerable individuals working in a high-risk occupation has been the lack of attention to the development of positive coping strategies for mental well-being in EMS curricula (Chirico et al., 2020; Clark et al., 2021; Donnelly et al., 2020; Hruska & Barduhn, 2021; Ricciardelli et al., 2020). Austin et al. (2018) found that only 30% of EMS professionals reported learning coping strategies to manage traumatic events during their EMS education. Although a significant body of research suggests explicit mental health and coping strategies curricula may minimize the impact of high-risk occupations (Horn & Feder, 2018; Michael et al., 2016; Motreff et al., 2020; Rybojad et al., 2016; Sayed et al., 2015), only Holmes et al. (2020) specifically investigated the efficacy of mental readiness education in EMS professionals.

### **Purpose of the Study**

The purpose of the basic qualitative study was to investigate EMS professionals' opinions and thoughts about mental readiness to manage occupational stressors after receiving training conducted per the existing curricula in EMS educational programs in the eastern United States. The goal of the study emerged from the immediate need to address the ongoing mental health crisis among EMS professionals (Bentley et al., 2013; Brassington & Lomas, 2020; Skeffington et al., 2016; Varker et al., 2018). Exploration of EMS professionals' specific experiences, perceptions, and beliefs provided insight to guide future research and potential strategies to manage the problem.

Qualitative methodology and basic qualitative design were applied to the study to allow for the collection of robust, detailed descriptions of EMS professionals' experiences and perceptions, along with a preliminary exploration of the topic, to serve as a foundation for future research (Merriam & Grenier, 2019; Merriam & Tisdell, 2014; Price et al., 2018). A semistructured interview protocol was developed to collect information specific to the research questions. Factual data were collected via demographic questionnaires and interviews with participants from multiple settings (Kern, 2018; Noble & Heale, 2019). Twenty participants were recruited to create a sample with the optimal size for the study. Interviews were completed virtually, recorded, and transcribed. Member checks ensured credibility, dependability, and the accurate representation of personal perspectives (Candela, 2019; Creswell & Guetterman, 2020). Narrative thematic analysis was used to examine the content of the data. Data were open coded using MAXQDA (Version 18.2).

### **Significance of the Study**

The national EMS curriculum provides no guidance for EMS educators to ensure specific, consistent, or structured training for EMS professionals (Anderson et al., 2017; Holmes et al., 2020; Wild et al., 2018). Despite the growing numbers of EMS professionals struggling with serious mental health issues, no actionable plan exists to ensure the safety and well-being of EMS professionals (EMS Agenda 2050 Technical Expert Panel, 2019). Given the unique risk factors inherent in working in EMS, the study provides information and insight specific to EMS professionals, separate from the overarching first responder population.

The study advanced the knowledge of EMS professionals' experiences with mental readiness in training received per the EMS curricula. The information gathered in the study could help inform EMS educational leaders and policymakers about areas needing improvement within



curricula and instruction to better support mental readiness. Descriptions of participants' interactions with mental readiness during educational experiences, and the value assigned to those experiences, explored strengths and weaknesses of the existing curricula and instructional methods.

### **Research Questions**

A qualitative study's research questions are rooted in the spirit of qualitative research and intended to provide rich, robust descriptions of participants' lived experiences (Price et al., 2018). To achieve the purpose of the study, two research questions were designed to support naturalistic inquiry into the human perspective. The following research questions guided the study:

Research Question 1: What are EMS professionals' opinions about the value of EMS curricula in EMS educational programs in the eastern United States with regard to mental preparation for managing occupational stressors?

Research Question 2: How do EMS students from EMS educational programs in the eastern United States describe the training received to prepare mentally to manage occupational stress?

### **Theoretical Framework**

Information processing theory and the wounded healer concept provided the theoretical framework for the study. Atkinson and Shiffrin (1968) proposed information processing as a model of human memory in which the brain receives and processes input into sensory memory, short-term memory, or long-term memory. Normal processing manages a finite amount of data in a top-down, contextual manner and generates appropriate behavioral and psychological

responses (Bomyea et al., 2017; Koenig et al., 2017; Pratiwi et al., 2019). Traumatic exposure has the potential to alter typical information processing, resulting in bottom-up, stimulus-driven processing commonly found in individuals struggling with PTSD and related psychological syndromes such as anxiety, depression, compassion fatigue, and burnout (Bomyea et al., 2017; Nicholson et al., 2017; Renkiewicz & Hubble, 2021; Weber, 2008). The intersection of information processing theory and the wounded healer concept created a lens to analyze the collected data and answer the study's research questions.

The wounded healer concept, initially proposed by Jung (1961) and later refined for health care professionals by Conti-O'Hare (2002), suggests that adverse life experiences motivate individuals to enter the health care profession. Acknowledgment of personal traumas supports individual growth and transformation along a continuum from walking wounded through wounded healer to compassionate caretakers (Conti-O'Hare, 2002; Newcomb et al., 2015). Chapter 2 describes the relationship between wounded healers and information processing, including how maladaptive information processing interrupts transcendence from trauma.

### **Definitions of Terms**

The definitions listed below provide concise and specific information for terms used in the study.

*Burnout* is defined as a psychological condition frequently caused by emotional and physical overload and associated with feelings of increased frustration, detachment, hopelessness, and apathy towards occupational duties (Hunsaker et al., 2015).

*Compassion fatigue*, characterized by overwhelming emotional and physical exhaustion and loss of empathy and benevolence, results from frequent exposure to others' trauma and suffering (Hunsaker et al., 2015; Renkiewicz & Hubble, 2021).

*Coping strategies* are techniques, resources, and mechanisms an individual employs to manage stress, ranging from positive strategies, such as exercising or seeking social interactions, to negative strategies, such as using drugs and alcohol or engaging in self-blame (Heffer & Willoughby, 2017).

*Emergency medical services (EMS)* form a division of the overarching health care system and consist of emergency medical technicians (EMTs) and paramedics (EMS Agenda 2050 Technical Expert Panel, 2019). EMS systems rely on mobile clinical resources (e.g., ambulances and helicopters) to respond to acute and chronic injuries and illnesses in communities (EMS Agenda 2050 Technical Expert Panel, 2019).

*EMS professionals*, vital components of the health care system, are clinicians operating in a prehospital setting to provide emergency care to sick and injured people (EMS Agenda 2050 Technical Expert Panel, 2019).

*EMS student* is used interchangeably with "EMS professional." Although "students" are often considered novices, EMS students actively participate in hands-on patient care under the mentorship of preceptors as a part of educational requirements and are thus exposed to occupational stressors (Brooks et al., 2015). Also, to maintain certification, all EMS professionals are required to participate in continuing education or recertification courses, creating perpetual students and life-long learners (Brooks et al., 2015).

*High-risk occupations* involve frequent and regular exposure to stressful and traumatizing events, often resulting in an increased likelihood of negative mental and physical outcomes (Britt

et al., 2016; Hruska & Barduhn, 2021). According to de Terte and Stephens (2015), occupations recognized as high-risk include the military and first responders (police, firefighters, and EMS).

*Mental preparedness/mental readiness* are used interchangeably to describe a set of skills, such as coping strategies and resilience, used for psychological protection against stress and adverse mental health outcomes (Carleton et al., 2018).

*Occupational stress* is acute, chronic, critical, or cumulative injurious stress resulting from exposure to situations inherent in a specific occupation (Antony et al., 2020). Situations experienced by EMS professionals include death or injury of children, mass casualty incidents, suicide, threats of bodily harm, large-scale disasters, and exposure to toxic or infectious substances (Boland et al., 2019).

### **Assumptions**

Theofanidis and Fountouki (2019) defined assumptions as ideas and concepts commonly accepted as reasonable. Underlying assumptions in qualitative research include the effective and accurate representation of participants' experiences and that such research can facilitate social change (Thomas, 2017). Clearly outlining and defining assumptions improves transparency and transferability in research (Mir, 2018). Because the study sought to better understand the lived experiences of EMS professionals through the collection and analysis of semistructured, one-on-one interviews, purposive sampling was used to ensure participants were members of the desired population and had experiences related to the problem investigated (Emmel, 2013). One assumption of the study was that participants openly and honestly shared personal interpretations of direct, robust, and complex experiences related to the research problem (Cleland, 2017). Another assumption was that the interview questions were appropriate for gathering the information needed to explore the research questions.

### **Scope and Delimitations**

The focus of the study was an exploration of EMS professionals' opinions of mental preparation per the existing EMS curricula. According to Alexander (2020), delimitations are purposefully established boundaries of an intended study. Open and honest reporting of a study's delimitations improves transferability by improving rigor and the quality of reported findings (Theofanidis & Fountouki, 2019). With hundreds of thousands of EMS professionals in the United States hailing from hundreds of EMS training sites, restricting the scope of the study to a single geographic region was necessary. The study was narrowed to include 20 EMS professionals engaged with EMS curricula as students of training programs located in the eastern United States. Because the study intended to explore common themes identified within interviewees' experiences using a narrative approach, an extended time frame of three weeks was needed to support performance of the interviews, identification of themes, understanding variations among personal experiences, and synthesis of multiple accounts of the studied phenomenon (Cleland, 2017).

### **Limitations**

Alexander (2020) defined limitations as unanticipated and uncontrolled factors that could negatively impact a study's results. Limitations of the study included the sample and data collection. The specificity of the topic necessitated a purposeful sample limited to EMS professionals attending, or recently graduated from, an EMS training program (Campbell et al., 2020). Pandemic-related alterations to EMS education protocols had the potential to limit the sample. Modifications to training program schedules and instructional delivery methods reduced class sizes and opportunities to access class rosters for recruitment. Multiple geographically

diverse EMS training sites were secured to reduce the impact of sample limitations and minimize sources of interpersonal bias.

Data collection was performed using semistructured, one-on-one interviews on a virtual platform. According to Hill et al. (2021), limitations of virtual interviews include technological issues, such as failure to record interviews, unreliable internet connections, and failure to experience non-verbal cues. Over recruitment of participants ensured the minimum sample size was reached, and the review of recorded interviews revealed any missed non-verbal responses.

### **Chapter Summary**

A growing number of EMS professionals have been experiencing serious psychological consequences from occupational-related traumatic exposure (Holmes et al., 2020; Varker et al., 2018). Complex interactions among historical risk factors, inadequate mental preparedness, organizational stressors, and employment in high-risk occupations compound and exacerbate mental health concerns (Carbajal et al., 2021; Jones, 2017; Lewis-Schroeder et al., 2018). The increasing strain on the health care system has necessitated the identification of strengths, weaknesses, and solutions to keep EMS professionals and health care workers safe.

The goal of the study was exploration of EMS professionals' beliefs about mental readiness to manage occupational stressors after receiving training conducted per the existing EMS curricula. Two research questions guided the study. Information processing theory (Atkinson & Shiffrin, 1968) and the wounded healer concept (Conti-O'Hare, 2002; Jung, 1961) provided the theoretical framework for the study. A chief assumption was that participants were honest and truthful. Limitations included challenges in accessing participants, which could have resulted in failure to meet sample size. The use of geographically diverse research sites and

virtual interviews allowed limitations to be overcome. A review of the literature is discussed in Chapter 2.

## **Chapter 2: Literature Review**

The problem is that EMS professionals in the United States lack the resources, education, and support systems necessary for effective management of the chronic traumatic stressors of the occupation, resulting in a mental health crisis (Bentley et al., 2013; Brassington & Lomas, 2020; Skeffington et al., 2016; Varker et al., 2018). EMS is a high-risk occupation due to the high potential for regular, persistent exposure to traumatic stressors (Britt et al., 2016; Hruska & Barduhn, 2021). Individuals employed in high-risk occupations are 22% more likely to develop PTSD than members of the general population (Alaqeel et al., 2019). Data regarding the EMS community remains incomplete due to inconsistent data collection across agencies, inaccurate self-reporting, the stigma associated with receiving psychological assistance, mixed research samples drawing on a range of different first responder services, and the prevalence of subclinical PTSS without corresponding PTSD diagnosis (Alaqeel et al., 2019; Donnelly et al., 2016, 2020; Michael et al., 2016; Petrie et al., 2018). The available data indicate that the rate of clinical PTSD has been 32% in the EMS population (Smith et al., 2019; Walker et al., 2016). Not accounting for depression, anxiety, burnout, and other PTSS, EMS professionals have exhibited the highest prevalence of PTSD among all emergency workers, suggesting an uncontrolled, ongoing issue (Smith et al., 2019; Walker et al., 2016). Even without a clinical PTSD diagnosis, the consequences of PTSS include significant decreases in quality of life due to sleep disturbances, substance abuse, suicidal ideation, physical and emotional burnout, and development of physical comorbidities (Birur et al., 2017; Brassington & Lomas, 2020; Hruska & Barduhn, 2021).

The purpose of the basic qualitative study was to investigate EMS professionals' opinions and thoughts about mental readiness to manage occupational stressors after receiving training



conducted per the existing curricula in EMS educational programs in the eastern United States. Understanding the perceptions of EMS students regarding the adequacy of preparation for the mental health consequences of the occupation is advantageous for promoting personal well-being, professional longevity, and high-quality patient care (Holmes et al., 2020; Hruska & Barduhn, 2021).

Discussed in the chapter is the literature search strategy used and the theoretical framework underpinning the study, consisting of elements of information processing theory and the wounded healer concept (Conti-O'Hare, 2002; Pratiwi et al., 2019; Weber, 2008). An in-depth review of existing literature follows, highlighting the following topics: occupational risk factors, mitigating factors, resilience to PTSS and PTSD, and PTSS and PTSD in EMS curricula.

### **Literature Search Strategy**

A search was conducted in the following databases for relevant peer-reviewed journal articles: Google Scholar, NCBI, and EBSCOhost. Preference was given to full-text articles published between 2016 and 2021. The literature search was expanded to include older articles to obtain additional context and information. Articles not published in English were excluded. The following search terms were used alone and in combination: *attention bias, burnout, compassion fatigue, coping mechanisms, coping strategies, critical incident stress debriefing, critical stress, early intervention, EMS curriculum, EMS education, EMS providers, first responders, high-stress occupations, high-risk occupations, mental preparedness, mitigating factors, occupational risk factors, occupational stressors, operational stress, organizational stress, paramedics, posttraumatic growth, posttraumatic stress, psychological readiness, PTSD, PTSD awareness, PTSD prevention, resilience, social support, support systems, and training.*

### **Theoretical Framework**

Information processing theory and the wounded healer concept constituted the framework for the study, providing a lens to analyze and interpret the lived experiences of EMS professionals. Atkinson and Shiffrin (1968) described information processing theory. Jung (1961) first proposed the wounded healer theory, which Conti-O'Hare (2002) further refined for the health care sector. In the context of PTSD, these theories are synergistic in their representation of components of neurological and psychological challenges faced by EMS professionals in their careers (Vasterling & Hall, 2018).

#### **Information Processing Theory**

Information processing theory postulates that the human brain receives input and generates appropriate behavioral responses (Pratiwi et al., 2019). According to Atkinson and Shiffrin's (1968) model of human memory, the brain receives input and processes the information into sensory memory, short-term memory, or long-term memory. This process typically involves a finite quantity of data at one time and occurs in a top-down, contextual manner (Bomyea et al., 2017; Koenig et al., 2017). Weber (2008) theorized that traumatic exposure might alter standard information processing, resulting in information processing biases. PTSD patients commonly develop maladaptive bottom-up, stimulus-driven information processing (Bomyea et al., 2017; Nicholson et al., 2017).

Traumatic exposure can lead to inappropriate memory integration, resulting in the hallmark symptoms of PTSD, including anxiety, intrusive memories, hypervigilance, and hyperarousal (Bomyea et al., 2017; Corrigan et al., 2020; Kearns et al., 2012; Linares et al., 2016; Straus et al., 2017). Affected individuals begin to over-attend to non-threatening stimuli, remaining hypervigilant for perceived danger for an extended period (Corrigan et al., 2020).

Faulty memory integration ultimately results in conditioned avoidance behavior and attentional biases (Allen et al., 2019; Corrigan et al., 2020). The maladaptation created by this process overrides normal information processes and generates high-anxiety, prolonged fight-or-flight states (Bomyea et al., 2017; Nicholson et al., 2017). Without the correction of information processing maladaptations, persistent autonomic nervous system stimulation habituates the conditioned danger cue and reduces memory extinction ability (Kida, 2019; Lebois et al., 2019).

### **Wounded Healer Concept**

The wounded healer concept postulates that adverse life experiences transform health care providers into compassionate, empathetic caretakers (Jung, 1961; Newcomb et al., 2015). According to the theory, childhood trauma is considered one of the main forces that inspire individuals to pursue a career in health care (Conti-O'Hare, 2002; Newcomb et al., 2015; Pyles, 2020). Acknowledgment and transcendence of personal trauma is required for a health care provider to move along the continuum from walking wounded to wounded healer (Conti-O'Hare, 2002). Pre-existing, unresolved, and unacknowledged personal trauma often prevents individuals from moving along the continuum, leading to burnout and contributing to PTSD (Newcomb et al., 2015; Pyles, 2020). In this study, the wounded healer concept provided context for the influence of pre-existing trauma on how EMS professionals experience and internalize future traumatic experiences.

Aspects of information processing theory and the wounded healer concept formed the lens used to focus analysis of lived experiences of EMS students in the study. It is proposed that EMS students embody the characteristics of walking wounded health care providers, such as possession of traumatic childhood experiences, and have pursued a career in health care as a means to heal trauma (Conti-O'Hare, 2002). High-risk individuals entering a high-risk

occupation without a robust and supportive curriculum for mental preparedness will be less prepared to manage stress and trauma, resulting in inappropriate bottom-up information processing (Bomyea et al., 2017; Nicholson et al., 2017). Such maladaptive information processing subsequently interferes with such individuals' transcendence to wounded healer status (Conti-O'Hare, 2002). Overwhelmed by occupational stressors and underdeveloped coping mechanisms, walking wounded EMS students are less likely to transition to wounded healers and more likely to experience mental health issues associated with inappropriate information processing such as depression, anxiety, burnout, compassion fatigue, and PTSD (Conti-O'Hare, 2002). The intersection of information processing theory and the wounded healer concept explains the process EMS professionals undergo after exposure to stressful or traumatic events, improving understanding of factors that simultaneously prevent transcendence to wounded healer status and create bottom-up information processing (Conti-O'Hare, 2002; Nicholson et al., 2017).

### **Review of Current Literature**

In psychology, stress is defined as an undesirable emotional state precipitated by situations perceived as hazardous or threatening (Baqtayan, 2015). Stress levels are measured on the two axes of the stress-response continuum: stressor severity and strength of self-regulation (Krupnik, 2020). Controllable and uncontrollable factors, such as acute or cumulative trauma, mental resilience, and pre-existing homeostatic states, influence the manifestation of stress responses along the severity and self-regulatory axes (Krupnik, 2020). Individual responses within the stress-response continuum depend on type and length of exposure, personal self-regulation capabilities, and how the magnitude of all associated demands impact 'an individual's sense of control (Brassington & Lomas, 2020; Karatzias et al., 2020; Krupnik, 2020; Zacchaeus,

2019). In alignment with information processing theory, stimuli from stressful and traumatic experiences produce neurological, psychological, and physiological responses (Pratiwi et al., 2019). Karatzias et al. (2020) noted failure to appropriately adapt information processes and attention biases generated by stressful or traumatic experiences occurs along the stress-response continuum and results in the potential development of a range of mental health conditions, including depression, anxiety, compassion fatigue, or burnout. PTSD is the most significant outcome of the failure of self-regulatory functions in response to severe stressors but is not the only possible mental health consequence associated with emergency services occupations (Karatzias et al., 2020; Krupnik, 2020; Petrie et al., 2018).

Krupnik (2020) argued for a stress response to be considered traumatic, the event must be both outside typical life experiences and significant enough to diminish or destroy self-regulation. In a study of Canadian public safety personnel, Ricciardelli et al. (2020) found most personnel reported countless exposures to diverse adverse physical, psychological, and emotional experiences. Although many experiences EMS professionals encounter are considered normal for the occupation, intrusive or triggering events or concurrent stressors can erode self-regulation (Folwell & Kauer, 2018). Researchers have extensively investigated different aspects of PTSD, including its effects on the brain, its risk factors and mitigating factors, reduction of its symptom development, and its treatment (Horn & Feder, 2018; Karatzias et al., 2020; Kearns et al., 2012; Kuckertz et al., 2014; Linares et al., 2016; Motreff et al., 2020; Sipos et al., 2014).

Safeguarding health care workers' mental and physical well-being, particularly frontline providers such as EMS professionals, is essential to maintaining continuity of medical services for the public (Chirico et al., 2020). EMS professionals experiencing psychological symptoms related to traumatic exposure are more likely to struggle with absenteeism, job dissatisfaction,

clinical errors, compassion fatigue, and burnout, increasing strain on the health care system (Birur et al., 2017; Brassington & Lomas, 2020; Chirico et al., 2020; Hruska & Barduhn, 2021; Newcomb et al., 2015; Pyles, 2020). EMS professionals are more likely than the general population to be obese, smoke tobacco, and have chronic health issues such as hypertension and high cholesterol (Smith et al., 2019). Preexisting comorbidities contribute to poorly established coping mechanisms and delayed recognition of the need for self-care (Holmes et al., 2020; Smith et al., 2019).

According to the modified wounded healer concept proposed by Conti-O'Hare (2002), traumatized walking wounded health care providers frequently impede their transcendence to the status of wounded healers by neglecting self-care. Despite the importance of having a healthy workforce in health care, few researchers have investigated how health care students, particularly EMS students, perceive their education to have contributed to their preparedness for a career in a high-risk occupation. Lack of mental preparation in combination with poor self-care capabilities increases an individual's vulnerability to unavoidable occupational risk factors.

### **Occupational Risk Factors**

Fjeldheim et al. (2014) found that 94% of 131 South African paramedic students surveyed reported direct experience of traumatic situations during training. Practicing paramedics surveyed in the same study reported experiencing a median of two traumatic incidents per shift (Fjeldheim et al., 2014). Holmes et al. (2020) found that nearly half of all EMS professionals reported losing at least one colleague to suicide secondary to mental health issues. Newland et al. (2015) reported that 37% of surveyed EMS professionals experienced suicidal ideations, and 6.6% admitted to attempting suicide. Varker et al. (2018) found the

documented suicide rates of emergency services personnel between January 2011 and July 2016 to have increased 450% to 800% as compared to the general population.

Individuals pursuing careers in EMS are rarely screened for predisposing psychological risk factors, either before or during employment (Carmassi et al., 2016; Wild et al., 2018). Researchers have identified three EMS-specific stressors that increase the prevalence of PTSD and associated symptoms: (a) chronic critical stress related to responding to intense or emotional calls; (b) operational stress inherent to the nature of work, including blood-borne pathogen exposure, operating in dangerous environments, and altered sleep patterns due to shift work; and (c) organizational stress related to poor administrative support, interpersonal conflict, or unsatisfactory wages (Donnelly et al., 2016, 2020).

### ***Chronic Critical Stress***

Austin et al. (2018) reported that 86% of EMS professionals experience critical stress. Many emergency calls require EMS professionals to manage life-threatening scenes and require rapid, accurate clinical decision-making (Holmes et al., 2020; Smith et al., 2019). Emergency calls involving multiple casualties, disasters, or sick or injured children are psychologically impactful, often resulting in overwhelming, intense emotional responses that require time and distance to resolve (Holmes et al., 2020; Hruska & Barduhn, 2021; Smith et al., 2019). EMS professionals who used psychological or physical removal from EMS duties as a coping mechanism for stress reported improved reappraisal of stressors (Folwell & Kauer, 2018).

**Influence of Workload.** Population growth and health care reform have expanded the expected roles of EMS professionals (Clark et al., 2021; Holmes et al., 2020). Rising call volumes and understaffing have compounded the detrimental impacts of psychological insults by limiting access to the time and social infrastructures necessary for recovery (Holmes et al., 2020;

Hruska & Barduhn, 2021). Chirico et al. (2020) found that frontline workers overwhelmed by stress experienced increased levels of depression and burnout due to personnel shortages.

Bentley et al. (2013) conducted a quantitative study of 34,340 EMS professionals and determined that EMS professionals working in areas with moderate- to high-call volume experienced the highest levels of stress, anxiety, and depression. An example of a high-call volume area includes The Fire Department of the City of New York (FDNY). FDNY EMS is one of the busiest metropolitan ambulance services in the United States, operating approximately 1,200 8-hour ambulances daily on the city streets (City of New York, 2021). Annual statistics from 2021 reported that these ambulances responded to nearly two million 911 calls a year (City of New York, 2021). About 750,000 New York City ambulance calls were categorized as critical, life-threatening medical emergencies (NYC, 2021). On average, the overall call volume increased 6% per year, with critical calls rising 1.2% per year (NYC, 2021).

Mismatches between workload and salary increase further conflate critical stress (Clark et al., 2021). While call volume increased 6% yearly, FDNY EMS professionals received only a 2% annual raise. In 2021, the annual starting salary for FDNY EMS professionals ranged from \$35,254 to \$48,237, depending on training level (JoinFDNY, 2021), but did not meet cost of living needs. According to a cross-sectional analysis of over 20,000 EMS professionals, individuals cited financial stress due to low pay as the reason many EMS professionals worked extensive overtime, held multiple jobs, and expressed high levels of job dissatisfaction and burnout (Rivard et al., 2020).

**Availability of Recovery Time.** Austin et al. (2018) studied 160 EMS professionals and found that part-time employees experienced less critical stress than full-time employees. This disparity in experienced stress suggests that increasing time between shifts allows individuals



more time to recover. Cash et al. (2018) found that increased call volume and reduced time between calls reduced the ability of EMS professionals to decompress and recover from critical stress. Compounded by higher than average rates of physical comorbidities, the persistent chronic stress experienced by EMS professionals damages overall well-being (Holmes et al., 2020; Smith et al., 2019). Lawn et al. (2020) reported that unresolved stress causes physical symptoms, such as headaches, musculoskeletal injuries, sleep disturbances, and weight gain.

### ***Operational Stress***

The inevitable operational stressors associated with emergency services work frequently worsen physical symptoms caused by chronic stress (Ricciardelli et al., 2020). Factors such as shift work, exposure to hazards and pathogens, and dangerous or violent environments influence workplace dynamics and fluctuate on a daily basis (Hruska & Barduhn, 2021). EMS professionals are required to develop personal coping strategies to complete job tasks, but education and guidance regarding how to positively refine coping mechanisms are limited (Chirico et al., 2020; Clark et al., 2021; Donnelly et al., 2020; Hruska & Barduhn, 2021; Ricciardelli et al., 2020).

**Sympathetic Nervous System Response.** Janka and Duschek (2018) pointed out 911 operations create a unique occupational environment wherein EMS professionals rapidly switch between periods of rest between calls and periods of high stress and activity during patient care. During high-stress periods, EMS professionals are required to remain calm, collected, and thoughtful while also rapidly and efficiently gathering information, making crucial life-or-death decisions, competently completing clinical skills, and delivering high-quality patient care (Britt et al., 2016; Holmes et al., 2020; Hruska & Barduhn, 2021; Janka & Duschek, 2018; Kuhl, 2017; Smith et al., 2019). Patient care situations are inherently risky, potentially involving agitated or

aggressive patients and family, infectious agents, bodily fluids, physical injury, or negative interaction with the public (Holmes et al., 2020; Ricciardelli et al., 2020).

Complex, tense, and high-consequence scenarios initiate the “fight or flight” response (Kuhl, 2017). The “fight or flight” reaction activates the human body’s sympathetic nervous system and hypothalamic-pituitary-adrenal (HPA) axis to produce and excrete an influx of stress-mediating hormones such as epinephrine and cortisol (Kuhl, 2017). A prolonged sympathetic response can lead to an adrenaline dump and a parasympathetic backlash, making it difficult to focus on the task at hand, increasing forgetfulness, and intensifying fatigue and apathy (Kuhl, 2017). Unresolved protracted stimulation of the sympathetic nervous system and HPA axis leads to permanent but reversible alterations to both systems and are characteristic in PTSD patients (Schuurmans et al., 2021). Dysregulation of the basal activity of the sympathetic nervous system and HPA axis contribute to inappropriate information processing, generating bottom-up biases and hypervigilance toward perceived threats (Allen et al., 2019; Bomyea et al., 2017; Corrigan et al., 2020).

**Shift Work.** Fatigue and sleep disturbances associated with shift work increase the risk of the development and persistence of mental health issues as well as the likelihood of bodily harm to provider and patient (Clark et al., 2021; Donnelly et al., 2020; Hruska & Barduhn, 2021). Well-documented factors identified as having a negative impact on mental health include increased risk of motor vehicle accidents, physical injuries, and the possibility of clinical errors (Clark et al., 2021). A neurobiological study by Bender et al. (2018) found a combination of stress and disrupted sleep patterns damage the brain’s ability to eradicate fear memories successfully. Seo et al. (2021) had similar findings regarding the impact of sleep disturbances on inappropriate memory processing. In a study of 154 participants, individuals exposed to sleep

restriction experienced upregulation of fear-related memory processing, and participants exposed to sleep deprivation experienced delayed extinction learning (Seo et al., 2021). Adequate and restful sleep is essential to proper information processing, indicating that shift-based occupations increase the overall risk for poor mental health outcomes (Seo et al., 2021).

### ***Organizational Stress***

Clark et al. (2021) conducted a systematic review of stressors experienced by emergency workers and discovered that organizational stressors were the most commonly researched. Donnelly et al. (2020) defined organizational stress in the EMS profession as characterized by policy changes, unequal division of work responsibilities, and interactions with supervisors and colleagues. EMS culture is one of the most influential components of organizational stress (Clark et al., 2021). The overarching occupational culture is deeply ingrained with stigma regarding mental health concerns, with many EMS professionals citing fear of being fired, mocked, or professionally discredited as reasons for declining to seek help for mental health issues (Austin et al., 2018; Baran et al., 2016; Drewitz-Chesney, 2012; Swensen et al., 2020).

**Consequences of Discriminatory Workplace Culture.** In a survey of 236 individuals across the four emergency disciplines -- EMS, fire, dispatch, and police -- Clampett (2019) reported that many emergency services professionals prefer to manage trauma and stress on their own due to fear of being perceived as weak or incapable by colleagues. Rather than seeking professional care, research suggests EMS professionals are more likely to rely on social support structures or dysfunctional coping mechanisms such as self-medication with drugs and alcohol to manage stress (Bentley et al., 2013; Donnelly et al., 2016; Holmes et al., 2020; Kerai et al., 2017; Skeffington et al., 2016). According to an evidence map completed by Varker et al. (2018), only a small body of research exists investigating alcohol and substance abuse in the EMS profession.

One study of 518 EMS professionals in Karachi, Pakistan, found nearly one-third of participants self-reported troublesome substance use (Kerai et al., 2017).

**Access to Care.** In the general population, many patients diagnosed with PTSD do not seek help, and often those patients who seek help receive inadequate care (Wilson et al., 2016). Despite the known mental health risks associated with the EMS occupation, Anderson et al. (2017) found that many EMS employers did not provide access to Employee Assistance Programs (EAP) to manage potential mental health concerns. Employers that did provide EAP often had complicated, challenging, or punitive disciplinary processes associated with access. Even among individuals who accessed available resources and received adequate care, Price et al. (2018) noted a considerable portion of PTSD patients experience little to no improvement in their symptoms. The literature cites informal peer networks as the preferred method EMS professionals utilize to seek help to avoid discriminatory workplace practices and stigmatization associated with receiving mental health care (Austin et al., 2018; Clampett, 2019; Holmes et al., 2020).

**Failure of Peer Networks.** In a quantitative study of 2,815 EMS professionals, Cash et al. (2018) found that approximately half of all respondents reported experiencing incivility or bullying from management or colleagues at least once a week. Individuals who experienced bullying or hostility reported higher stress levels than those who reported no harassment (Cash et al., 2018). The dissatisfaction caused by the lack of positive interpersonal relationships has been cited as one of the primary reasons EMS professionals leave the occupation (Cash et al., 2018). High occupational attrition rates further compound preexisting understaffing issues and increase chronic and operational stress (Holmes et al., 2020). In a study of 4,238 Canadian public safety personnel, Vig et al. (2020) found that EMS professionals reported the lowest perceived levels of

social support relative to other emergency service professionals. The perception of decreased social support was associated with hierarchical organizational structure and unique occupational roles (Vig et al., 2020). Failure to establish appropriate peer networks reduces informal stress management opportunities many EMS professionals rely upon to avoid becoming overwhelmed by the inherent stress of the job (Feuer, 2021).

### ***Summary of Occupational Risk Factors***

Predatory EMS workplace cultures are toxic to developing the protective factors necessary for mental resilience (Ricciardelli et al., 2020). Harassment and devaluation of employees are as psychologically damaging as bearing witness to human pain and suffering already inherent in the job (Ricciardelli et al., 2020). An unforgiving occupational culture combined with boundaries to pursuing mental health care creates an ideal environment for the breakdown of protective self-regulatory functions (Krupnik, 2020). Without adequate emotional and psychological protection, individuals experience increasingly severe cumulative stressors and associated maladaptive information processes, leading to inhibited personal growth and healing within the wounded healer continuum (Clark et al., 2021; Conti-O'Hare, 2002; Krupnik, 2020; Nicholson et al., 2017).

Hruska and Barduhn (2021) found that PTSD symptoms are dynamic on a day-to-day basis, and the severity of symptoms is directly related to the number of stressors experienced. Severity increases with each additional stressor experienced (Hruska & Barduhn, 2021). According to Donnelly et al. (2020), stressors are empirically linked to PTSD and related symptomatology. Individuals may experience impact in any or all three categories of workplace-related stressors: chronic critical stress, operational stress, and organizational stress (Donnelly et al., 2020). While an evidence map completed by Clark et al. (2021) reported improvements in

EMS professionals' perceptions of access to organizational-based support, the literature reviewed noted that negative factors such as high workload and trauma exposure remain unchanged. Data presented by Donnelly et al. (2020) supports an inverse relationship between symptomatology and safety outcomes for EMS professionals and patients, suggesting the impact of occupational risk factors extends beyond EMS professionals into public health consequences.

### **Mitigating Factors**

Although many researchers agree that consistent exposure to trauma and high-stress situations increases the potential for developing PTSD or associated symptoms (Torchalla & Strehlau, 2018), researchers have also outlined protective factors that help prevent the development of PTSD (Miller et al., 2017). Three modifiable components contribute to positive mental health outcomes after traumatic exposure: (a) personal resilience, (b) social support systems, and (c) positive coping mechanisms (Blisker et al., 2019; Cox et al., 2017; Gayton & Lovell, 2012; Holmes et al., 2020; Mesidor & Sly, 2019). Blisker et al. (2019) studied 703 Australian paramedics and found that individuals possessing resilience, strong social support networks, and positive coping strategies were more likely to reinterpret trauma and stress positively than individuals lacking mitigating mechanisms, a result in alignment with the wounded healer concept. EMS professionals with a positive interpretation of stress were more likely to transcend from trauma to posttraumatic growth (PTG) rather than develop PTSD (Blisker et al., 2019).

### ***PTG***

Austin et al. (2018) and Maitlis (2020) defined PTG as the process of positively managing trauma and adversity in such a way as to experience positive transformation. Tedeschi and Calhoun (1996) were the first to identify the three general categories of perceived beneficial

changes involved in PTG: changes in self-perception, changes in interpersonal relationships, and changes in philosophy of life. When stressful and traumatic experiences instigate internal changes leading toward higher psychological functioning and personal development, PTG occurs (Austin et al., 2018).

**Characteristics of PTG.** Although the concept of PTG was defined in the mid-1990s (Maitlis, 2020), the body of research investigating the process has rapidly grown (Cohen & Collens, 2013). PTG researchers have focused on determining why some individuals can transcend adversity in ways others cannot, how to accomplish this transcendence, and potentially positive changes generated by trauma experiences (Infurna & Jayawickreme, 2019). The data suggest an essential component of the promotion of PTG is the active acknowledgment of distress by an affected person and their social network (Cates et al., 2017). Having social support available, being female, having positive coping mechanisms, and having a higher level of education are other factors that contribute positively to PTG (Mesidor & Sly, 2019).

**PTG in the EMS Profession.** Few researchers have investigated PTG in EMS professionals (Duschek et al., 2020). In a small study of 30 paramedics, Janka and Duschek (2018) discovered that EMS professionals have a higher tolerance for stress than individuals from other professions. The average length of career for an EMS professional is only 4 years before various stressors drive professionals to leave the occupation (Rivard et al., 2020). Longevity in the EMS profession requires individuals to either possess stress tolerance through pre-existing personality traits or develop stress resistance through positive coping strategies (Duschek et al., 2020). Austin et al. (2018) found EMTs were more likely to experience PTG than paramedics, who are trained to a higher level of care, but did not explore the root cause of this difference.

***Resilience to PTSS and PTSD***

Resilience is defined as an individual's dynamic capacity to use various available resources to overcome adversity or challenges while achieving personal growth (Sanderson & Brewer, 2017). An individual's resilience consists of a multidimensional array of adaptive behaviors that help individuals respond to danger and stress in a mature, positive manner (Horn & Feder, 2018; Streb et al., 2015). Characteristics associated with resilience indicate malleability and developability and include positive self-esteem, confidence, optimism, and self-efficacy (Brassington & Lomas, 2020).

A significant body of research indicates that individual resilience is a protective factor against PTSD development (Anderson et al., 2017; Fjeldheim et al., 2014; Horn & Feder, 2018.) Although individuals have varying levels of resilience due to different developmental factors (Horn & Feder, 2018; Michael et al., 2016), researchers have successfully bolstered resilience through formal training programs and increased social support (Donnelly et al., 2016; Vyas et al., 2016). Individuals who received formal resilience training reported fewer mental health symptoms than those who did not receive training (Skeffington et al., 2016; Thompson et al., 2018; Vyas et al., 2016).

***Social Support***

Social support has a positive and protective influence on emotional and psychological well-being (Austin et al., 2018; Folwell & Kauer, 2018; Holmes et al., 2020; Hou et al., 2020; Zacchaeus, 2019). Social support structures are categorized as structural, functional, emotional, material, or cognitive, and frequent sources of social support include family, friends, communities, and private or governmental bodies (Zacchaeus, 2019). Shakespeare-Finch and Daley (2017) studied 2,500 Australian EMS professionals and found workplace belongingness to



be one of the strongest predictors of psychological well-being. Cox et al. (2017) conducted a quantitative study of 90 Canadian veterans and found that organizational cultures promoting positive social support reduced emotional dysregulation and bottom-up information processing biases. Strong social ties with fellow employees and positive relationships with managers increase individuals' likelihood of seeking assistance for mental health concerns (Lawn et al., 2020; Shakespeare-Finch & Daley, 2017). Positive relationships also increase the likelihood of the early identification of erratic and dangerous behavior (Lawn et al., 2020; Shakespeare-Finch & Daley, 2017). Miller et al. (2017) studied 351 EMS professionals in Florida and reported an inverse relationship between perceived coworker support and burnout. Well-established social support is related to increased resilience to stressful or traumatic experiences (Feuer, 2021; Folwell & Kauer, 2018; Miller et al., 2017).

Although data support the ability of work-related relationships to mitigate the impact of stress and increase resilience (Folwell & Kauer, 2018; Infurna & Jayawickreme, 2019), Boland et al. (2019) found social support outside the workplace to be beneficial for mental health. Engaging in relationships outside the EMS profession reduces burnout and provides EMS professionals with the distance from the job necessary to adequately recover from stressors (Boland et al., 2019; Folwell & Kauer, 2018). Healthy social engagement provides an outlet for appropriate appraisal of traumatic or stressful events, reduces the perpetuation of inappropriate bottom-up information processing biases, and improves the cultivation of positive coping mechanisms (Brassington & Lomas, 2020; Nicholson et al., 2017).

### ***Positive Coping Mechanisms***

Individuals use various cognitive and behavioral mechanisms to alleviate the negative demands of immediate and long-term stress associated with their environments (Baqutayan,

2015). Baqutayan (2015) argued even if an individual does not deliberately use a coping strategy, the individual would unconsciously adopt an approach to balance the effects of physical and emotional strain created by both positive and negative stressors. Duschek et al. (2020) noted that EMS professionals develop flexible and varied coping mechanisms because of stress inoculation experienced in their careers; however, not all coping efforts result in positive outcomes.

The use of positive coping strategies bolsters resilience (Brassington & Lomas, 2020). Cumulative effects of stress are more readily evident in individuals who use inappropriate coping strategies (Holmes et al., 2020). Baqutayan (2015) reported four coping strategies commonly employed by individuals undergoing stress: (a) actively fighting the realities of experienced stress and continuing to struggle toward desired goals, (b) leaving the situation creating stress, (c) engaging in stress-reducing activities such as social support and physical activity, or (d) accepting their situation and passively adapting.

Folwell and Kauer (2018) conducted a qualitative study of 25 EMS professionals and described commonly accessed formal and informal coping strategies. Formal strategies used consisted of activities made available by employers, such as group debriefing and speaking with a professional counselor (Folwell & Kauer, 2018). Informal coping strategies used included exercise and humor (Folwell & Kauer, 2018).

**Exercise and Nutrition.** In association with good nutrition, physical activity is protective against stressful situations (Schultchen et al., 2019). In a study of 9/11 first responders, Smith et al. (2019) noted that individuals who prioritized physical activity reported fewer PTSD symptoms. Unfortunately, as stress reaches unmanageable levels, the time and energy available for physical activity both decrease, requiring individuals to be more purposeful in their pursuit of physical activities (Schultchen et al., 2019). Limitations to the ability of EMS professionals to

exercise or access healthy food include high call volume and shift work (Holmes et al., 2020).

Organizations can alleviate some of the impacts of occupational limitations by providing employees with access to exercise equipment, gym memberships, or group activities such as sports leagues (Folwell & Kauer, 2018).

**Humor.** Holmes et al. (2020) reported that 70% of experienced EMS professionals cited black humor as the coping strategy most commonly used within the profession. Researchers have extensively documented the use of black humor as a coping strategy across health care specialties (Watson, 2011). Black humor treats traumatic and emotionally charged subjects in a satirical or lighthearted manner (Piemonte, 2015), and is often considered an acceptable way for EMS professionals to suppress emotions (Holmes et al., 2020). Black humor can be a double-edged sword, however, because although it provides a safe way for individuals to initiate conversations about stigmatized topics, it fails to properly address the complex and profound nature of traumatic experiences (Holmes et al., 2020; Piemonte, 2015).

### ***Summary of Mitigating Factors***

Positive workplace cultures promote trust, communication, and peer networks among individuals working in high-risk occupations (Cash et al., 2018; Drewitz-Chesney, 2019; Holmes et al., 2020). Resilience and overall mental well-being are positively associated with perceived social support (Drewitz-Chesney, 2019). Workplaces that engender positive interpersonal relationships and belongingness reinforce personal resilience, encourage the use of pre-existing positive coping strategies, and help personal growth (Blisker et al., 2019; Shakespeare-Finch & Daley, 2017). Appropriate top-down information processing in settings with stress and trauma exposure reinforces personal growth through transcendence from walking wounded to wounded healer (Conti-O'Hare, 2002; Nicholson et al., 2017).

**PTSS and PTSD in EMS Curriculum**

Improvement of self-awareness, resilience, and positive coping mechanisms through education and explicit curricula increases recognition of risk factors and warning signs of PTSD (Horn & Feder, 2018; Michael et al., 2016; Motreff et al., 2020; Rybojad et al., 2016; Sayed et al., 2015). Holmes et al. (2020) conducted the only study found in the literature search of EMS students' preparation for the psychological components of the occupation. Holmes et al. surveyed 302 Australian undergraduate paramedic students and found existing curricular practices unsatisfactory for developing the mental health literacy necessary to thrive in a stressful, high-risk occupation. Austin et al. (2018) reached similar conclusions, with only 30% of EMS professionals studied reporting having received education about coping with traumatic events.

***Resilience Training in Existing Curriculum***

The national EMS curriculum in the United States does not provide consistent, structured resilience training for EMS students or existing EMS professionals, nor does it address the cultivation of positive coping strategies (Anderson et al., 2017; Holmes et al., 2020; Wild et al., 2018). Few researchers investigated EMS students' mental health and well-being during training (Clark et al., 2021). Initial searches for literature regarding resilience in EMS training returned many more articles regarding musculoskeletal and physical resilience than mental resilience.

The lack of resilience training has been an international concern across the EMS profession (Gayton & Lovell, 2012). Gayton and Lovell (2012) studied Australian EMS professionals and found the inclusion of resilience training and education was disproportionate to the anticipated stressors of the occupation. Swab and Donne (2019) studied 153 EMS professionals and found that most believed they received inadequate mental health and stress

management education in initial certification courses. Instructors devoted only 1% of lecture time to discussion of the inherent risks of the occupation and protective strategies such as resilience (Gayton & Lovell, 2012).

EMS curricula focus on teaching students how to deal with mental health crises in patients (Holmes et al., 2020). No detailed curriculum has emerged for the training of EMS professionals to recognize or manage personal mental health issues (EMS Agenda 2050 Technical Expert Panel, 2019). Despite calls to improve U.S. education of EMS professionals regarding the recognition of mental health issues in themselves and colleagues and the promotion of the overall well-being of EMS professionals (Gayton & Lovell, 2012; Smith et al., 2019), no plan has emerged to address these concerns within the next 30 years (EMS Agenda 2050 Technical Expert Panel, 2019).

Acknowledging the need for customization to account for unique aspects of the EMS setting, Blisker et al. (2019) endorsed the use of resilience education in initial training. Vaughn et al. (2020) tested a self-paced online resilience training program in 227 paramedic students and found it effectively bolstered scores on the Resilience Scale for Adults. Vaughn et al. (2020) recommended further research to determine if online resilience training is sustainable across the profession.

### ***Resilience Training in Continuing Education***

Many authors have recommended the incorporation of resilience-focused continuing education in the health care professions (Vaughn et al., 2020). Despite the evidence supporting these recommendations, health care organizations have made minimal progress in implementing resilience-based continuing education programs (McAllister & McKinnon, 2009). Although a significant body of research supports proactive resilience education for individuals employed in

high-risk occupations to improve mental health outcomes, much of the resultant training is reactive (Anderson et al., 2017; Chitra & Karunanidhi, 2018; Joyce et al., 2019). EMS organizations have infrequently and inconsistently provided easily accessible resilience training, if at all (Newland et al., 2015).

Gayton and Lovell (2012) found that EMS professionals develop enhanced levels of resilience while advancing from a student to an experienced provider, regardless of formal training. Gayton and Lovell (2012) reported a significant decline in EMS professionals' resilience after the first 5 years of their careers. This finding aligns with Brassington and Lomas's (2020) suggestions to institute ongoing resilience training because personal resilience waxes and wanes over time, based on context and life circumstances. Social support further impacts resilience (Gayton & Lovell, 2012; McAllister & McKinnon, 2009). McAllister and McKinnon (2009) noted that one reason resilience wanes is the lack of social support for stigmatized experiences or crises considered shameful. The personal resilience of EMS professionals frequently declines when the accumulation of everyday stressors and occupational stressors begins to overwhelm an individual's coping mechanisms (Folwell & Kauer, 2018).

Several successful interventions have emerged for improving resilience (Torchalla & Strehlau, 2018). Such interventions include psychological skills training, mindfulness and self-care, stress inoculation training, and organizational care improvements (Brassington & Lomas, 2020; Torchalla & Strehlau, 2018). J. Johnson et al. (2020) noted that interventions aimed at reducing workplace stress and increasing access to training, counseling, and employee assistance programs are often promoted as the most influential for resilience development, despite a lack of evidence-based support. Although necessary, organizational care improvements do not alleviate the inherent occupational stressors associated with the EMS profession (J. Johnson et al., 2020).

Training programs that teach individuals protective psychological skills, mindfulness, and self-care skills improve characteristics associated with resilience, such as self-efficacy and optimism (Robertson et al., 2015). The known risks of the profession and the data supporting resilience interventions mean organizational leaders can make evidence-based decisions regarding the implementation of continuing education programs for employees (Qi et al., 2016). Robertson et al. (2015) conducted a systematic review and identified positive benefits of resilience training beyond improved psychological protection, such as enhanced engagement, reduced fatigue, and improved work-life balance.

Researchers have found that attention bias modification training (ABMT) is a successful adjunct therapy for PTSD and has potential as a proactive, preexposure resilience conditioning therapy for increasing latent inhibition to traumatic stimuli in high-risk individuals (Kuckertz et al., 2014; Linetzky et al., 2015; Wald et al., 2017; Zhang et al., 2018; Zinchenko et al., 2017). ABMT is useful in PTSD therapy because it uses brain plasticity to modify threat responses, extinguish threatening memories, and promote disengagement from hypervigilant states (Badura-Brack et al., 2018; Bomyea et al., 2017; Kuckertz et al., 2014). Application of ABMT trains individuals to confront traumatic experiences actively, reducing habituation of the neural hypervigilance-avoidance cascade and guaranteeing appropriate top-down information processing (Michael et al., 2016; Wald et al., 2016).

### ***Critical Incident Stress Debriefing***

Many curricular recommendations have related to evidence-based coping strategies such as exercise, nutrition, and maintaining positive social support (Brassington & Lomas, 2020; EMS Agenda 2050 Technical Expert Panel, 2019; Holmes et al., 2020); however, some curricular recommendations also endorse practices that lack evidence-based support, such as critical

incident stress debriefing (CISD; Swab, 2020; Swab & Donne, 2019). CISD appeared in the 1980s as a group-based psychological technique used to minimize the negative effects of exposure to potentially traumatic events (Tuckey & Scott, 2014). Despite its popularity--due to the ease of accessibility and reliance on peer-driven social support (Elhart et al., 2019; Harrison & Wu, 2017)—little evidence has emerged to support the efficacy of CISD (Elhart et al., 2019). Instead, data suggest CISD potentiates PTSD development after traumatic exposure (Swab, 2020).

Critics of CISD have argued that employers only make the intervention available upon employee request (Folwell & Kauer, 2018). Data suggest that CISD should be applied across multiple sessions in a genuinely empathetic environment (Feuer, 2021). However, many EMS agencies provide single CISD sessions in potentially questionable (Feuer, 2021; Folwell & Kauer, 2018). Qi et al. (2016) argued that the singular nature of the assistance provided and the lack of a formal diagnosis or evaluation by a medical professional drove the decline of CISD. In their qualitative study, Folwell and Kauer (2018) found that EMS professionals identified CISD as a helpful outlet for stress management but disliked the limited formal options made available by employers.

### **Chapter Summary**

When asked, nearly all EMS professionals report having experienced exposure to trauma or critical stressors during their careers, and roughly half note the occurrence of simultaneous stressors (Clampett, 2019; Fjeldheim et al., 2014). According to the wounded healer concept, individuals pursuing service-oriented careers, such as health care, are driven to help others to perpetuate self-healing from some level of experienced childhood trauma (Conti-O'Hare, 2002). Transcendence from walking wounded to wounded healer requires an adequate support system,



self-awareness, and mental preparedness to adapt information processing (Conti-O'Hare, 2002; Karatzias et al., 2020; Motreff et al., 2020; Newcomb et al., 2015). Stressors created by dysfunctional operations and organizations add to the unavoidable inherent stressors of daily job functions (Donnelly et al., 2020; Krupnik, 2020). Inherent stressors worsen chronic, cumulative trauma and mitigating factors--such as self-awareness, knowledge of positive coping mechanisms, social supports, and resilience--provide protective effects (Donnelly et al., 2016, 2020; Holmes et al., 2020; Krupnik, 2020). The basic qualitative research methods used in the research are outlined in Chapter 3.

### **Chapter 3: Methodology**

Growing attention to mental health has increased the need for better understanding of the experiences of individuals struggling with issues impacting personal well-being. Individuals employed in high-risk occupations, such as first responders, are 22% more vulnerable to developing PTSD than members of the general population, with EMS professionals exhibiting the highest prevalence of PTSD (Alaqeel et al., 2019; Smith et al., 2019; Walker et al., 2016). EMS students and professionals have inconsistently engaged with curricular content addressing mental readiness for management of occupational stress (Clark et al., 2021; Gayton & Lovell, 2012; Swab & Donne, 2019). Better understanding of students' beliefs regarding mental preparedness in the curricula can guide educational leaders in future decision-making.

The problem is that EMS professionals in the United States lack the resources, education, and support systems necessary for effective management of the chronic traumatic stressors of the occupation, resulting in a mental health crisis (Bentley et al., 2013; Brassington & Lomas, 2020; Skeffington et al., 2016; Varker et al., 2018). The purpose of the basic qualitative study was to investigate EMS professionals' opinions and thoughts about mental readiness to manage occupational stressors after receiving training conducted per the existing curricula in EMS educational programs in the eastern United States. Two research questions guided the study:

Research Question 1: What are EMS professionals' opinions about the value of EMS curricula in EMS educational programs in the eastern United States with regard to mental preparation for managing occupational stressors?

Research Question 2: How do EMS students from EMS educational programs in the eastern United States describe the training they received to mentally prepare to manage occupational stress?

Details of research design and rationale for the basic qualitative study are justified in the remainder of Chapter 3. Further explained in the chapter is the role of the researcher, research procedures, data analysis, credibility, and ethical procedures.

### **Research Methodology, Design, and Rationale**

The optimal design to obtain robust descriptions to answer the research questions was a basic qualitative design. Price et al. (2018) argued the strength of qualitative research methodology is the provision of detailed descriptions of lived experiences to expand understanding of the human condition. According to Creswell and Poth (2018), qualitative methodology is ideal for empowering participants while minimizing the influence of hierarchical relationships when exploring a complex issue.

#### **Methodology**

The focus of the qualitative study was the collection and interpretation of data to establish meaning from the human perspective (Price et al., 2018). The chosen qualitative methodology allowed participants to provide unfiltered explanations and interpretations of their personal lived experiences to create a thick, contextualized description (Merriam & Grenier, 2019; Price et al., 2018). A quantitative design was inappropriate because the study focused on naturalistic inquiry rather than generating measurable proof.

#### **Design**

Multiple research designs are available for qualitative studies (Merriam & Grenier, 2019). A basic qualitative design was most appropriate for the study because the purpose of the research was to investigate, interpret, and understand how authentic human experiences lead to meaning (Merriam & Grenier, 2019; Merriam & Tisdell, 2014). The design aligned with the

intent of the study to serve as a preliminary, foundational investigation to support future research.

Other qualitative research designs were not appropriate for the study. Grounded theory was not suitable because generating a theory was not a goal of the study (Creswell et al., 2007). Ethnography was inappropriate because the focus of the study was not to describe or investigate the characteristics of a specific culture (White et al., 2009). A phenomenological design was unsuitable because the study did not seek to investigate a strong, central phenomenological question (Patton, 2002). Basic qualitative design supported the intention to capture and describe the human perspectives of participants without the support of extensive previous research.

The advantage of a basic qualitative design was the increased freedom to explore the research questions. Although other designs require extended observations of participants or extensive resources (Dawson, 2012), the flexible structure of a basic qualitative design minimized the time and resources needed, allowing for the study to be performed within imposed time and geographical constraints. Semistructured interviews and broad research questions reduced the time and resources necessary to complete the study compared with those necessary for other designs.

### **Role of the Researcher**

As an EMS educator in the metropolitan New York City region, I applied my intimate knowledge of unique aspects of the EMS curriculum and educational system to the study. The goal of the study was to accurately capture and represent the perspectives of the participants (Creswell & Poth, 2018). The role entailed ensuring the accurate transcription, analysis, and representation of participants' views and addressing potential threats to reliability and validity by minimizing sources of potential bias (Cypress, 2017; Milne & Oberle, 2005). Participants were

encouraged to speak freely and comprehensively about their experiences by establishing trust and rapport with them and by using probing and clarifying questions (Milne & Oberle, 2005). As an observer-participant, facilitation of open, honest interviews with participants and accurate collection and analysis of the resulting data was ensured.

The goal was to ensure rigor by minimizing sources of bias within the study. Threats to reliability and validity were addressed before the study began (Cypress, 2017). Critical self-reflection was used to reduce the researcher's presence in the study and protect rigor by explicitly acknowledging personal values, biases, and conflicts (Creswell et al., 2006; Cypress, 2017). Because I was an active EMS educator and professional, steps were taken to guard against conflicting relationships between myself and the participants. Potential participants were screened for conflicting hierarchical relationships before they became involved in the study to minimize sources of potential bias. Although the participant group was free of all acknowledged pre-existing relationships, the potential for future relationships after the study ended remained.

Performing high-quality, ethical research is a priority in all studies (Patino & Ferreira, 2018). Anticipating potential ethical issues before the commencement of the study was important (Creswell & Creswell, 2018). There were multiple potential ethical concerns, including conflicts between my dual role as an educator and a researcher, which are inherent when performing research in a personal work environment (Loftin et al., 2011). External research sites were used to reduce power relationships. Incentivizing participation in a study raises ethical concerns by potentially compromising the scientific integrity of the study by undermining participants' autonomy and perceived ability to withdraw (Stovel et al., 2017; Zutlevics, 2016). For this reason, no incentives were offered to participants.

### **Research Procedures**

The basic qualitative study was conducted in EMS education programs in the eastern United States. Interview questions and protocols were sent via email to four subject matter experts (SMEs) for review with respect to clarity and content validity, and the questions and protocols were revised based on the returned feedback (Jacob & Furgerson, 2015). The intent of the study was to interview 20 EMS students regarding their perceptions of the mental preparation received via the EMS curriculum.

### **Population and Sample Selection**

The research questions sought an improved understanding of the lived experiences of EMS professionals. Research questions determined the appropriate target population (Guest et al., 2013), EMS professionals who had engaged with EMS curricula as students. Geographical considerations further limited the target population to EMS professionals educated in courses in the eastern United States. As per the National Registry (2017), the estimated size of the target research population was over 120,000 individuals.

The desired minimum sample size was 15. Recruitment of 20 individuals allowed for the achievement of data saturation and control for attrition. Saturation occurs when data are simultaneously rich and thick with no evidence of new themes or codes emerging from additional data (Fusch & Ness, 2015). Over-recruitment ensured the minimum sample size would be reached despite attrition, potential technological failures, and other unforeseeable issues.

The ideal sampling method for the study was purposive sampling. According to Emmel (2013), a qualitative researcher determines an appropriate sample based on the purpose and context of the intended study. In purposive sampling, identified participants provide information-rich personal insight into contextualized, real-world experiences related to a study's problem and

research questions (Emmel, 2013; Groenewald, 2004). The specific nature of the study required participants to have educational experiences in EMS curricula.

At the time of this study, to maintain certification in the United States, an EMS professional had to complete a “refresher” course or continuing medical education program (EMS Agenda 2050 Technical Expert Panel, 2019). Depending on the region, active EMS professionals engage with the EMS educational curriculum every 2-5 years (EMS Agenda 2050 Technical Expert Panel, 2019; National Registry of Emergency Medical Technicians, 2022). EMS education followed a hierarchical structure, requiring individuals to complete an EMT program before pursuing advanced certifications, such as AEMT or paramedic (EMS Agenda 2050 Technical Expert Panel, 2019). Individuals holding higher levels of certification had thus repeatedly engaged with the EMS curriculum to attain their advanced standing.

According to Patino and Ferreira (2018), establishing inclusion and exclusion criteria to guide the selection of study participants allows for the completion of high-quality, accurate research. Inclusion criteria ensure the target population is relevant to a study, and exclusion criteria eliminate impediments to the success of the study (Garg, 2016; Patino & Ferreira, 2018). To be eligible to participate, an individual had to be aged at least 18 years and be enrolled in, or graduated from, an EMS education program located in the eastern United States. Individuals were ineligible to participate if they had graduated from an EMS program more than 2 years earlier.

EMS education programs in the eastern United States were invited to take part in the research study. Primary contacts for EMS educational programs provided access to research sites consistent with the research topic (Kemparaj & Chavan, 2013); these contacts included program directors, training coordinators, and certified instructor coordinators. Initial requests were made

directly to colleagues and via email through an EMS educator forum. Appropriately documented responses from representatives of eligible EMS education programs served as site permissions.

Site permissions were received from two EMS educational programs:

- a county-based program hosted by a volunteer fire department in New York (see Appendix A). According to the site educational coordinator, approximately 80 EMS students train on-site annually, and
- a privately owned EMS training program in Georgia (see Appendix B). According to the executive director, approximately 300-400 students train on-site annually.

Recruitment letters (see Appendix C) were emailed to individuals listed in class rosters shared by the research sites. Across the research sites, recruitment flyers were posted. Recruitment procedures included the use of a demographic questionnaire screening tool to ensure participants met selection criteria (Greiner, 2015; McGaghie & Crandall, 2001). A brief on-site or virtual presentation was made to bolster recruitment.

Informed Consent was obtained from participants in alignment with ethical research standards (Nusbaum et al., 2017). Individuals interested in participating received a link via email to access and electronically complete the Informed Consent form on Google Forms (see Appendix D). The process took approximately 20 min. Prospective participants had the opportunity to request further information regarding the Informed Consent form by contacting members of the research team directly via phone or email. The Informed Consent form included a detailed description of study procedures, risks, benefits, confidentiality, voluntary participation, and recording procedures. Once the form was signed and returned by Google Forms, the individual was directed to the demographic questionnaire to be screened for exclusion criteria before being considered an active participant.



**Instrumentation**

The qualitative approach allowed a thorough exploration of possible answers to the research questions through open-ended interviews. A description of the semistructured interview instrument follows.

***Interview Protocol***

Interviews provide rich, descriptive data regarding perceptions of a meaning associated with participants' experiences (Castillo-Montoya, 2016). According to Dine et al. (2015), determining the instrument appropriate for a study depends on the research questions, specific content desired for analysis, and pre-existing instruments. Because no existing instrument aligned with the specific nature and content of the research questions, the development of an instrument in the form of an interview protocol was necessary.

Targeted interview items aligned the interview protocol with the research questions. The interview protocol refinement framework described by Castillo-Montoya (2016) was used to create and refine the interview protocol. Each open-ended interview item was generated using the following steps (Castillo-Montoya, 2016):

1. Development of items intended to promote rapport or to align to at least one research question.
2. Revision of items for clarity, organization, and promotion of open dialogue.
3. Procurement of feedback from SMEs (see Appendix E).
4. Additional revision based on the feedback.

Questions 1-3 were intended to build rapport. Questions 5, 7, 8, and the follow-up questions to 4, 7, 8, and 10 aligned with Research Question 1. Questions 4, 6, 7, 8, 10 and the follow-up questions to 4, 6, 7, 8, 9, and 10 aligned with Research Question 2.

***Instrument Validation***

Five SMEs were contacted to review the instrument for content validity. According to Zamanzadeh et al. (2015), ensuring content validity is crucial because it is a prerequisite for construct and criterion-related validity. The initial interview protocol consisted of 16 open-ended, semistructured questions. All SMEs were provided with the research questions and asked to evaluate each item for relevance to and representation of the desired content (Almanasreh et al., 2019). Four SMEs responded with feedback: an EMS medical director and licensed EMS physician, an EMS medical director and certified EMS instructor, a director of a community college EMS program with over 30 years of experience, and a middle school educator with over 10 years as an active EMS professional. The compiled feedback primarily involved improving clarity and alignment to the research questions. Based on the SME recommendations, an additional follow-up question was included to provide better context regarding participants' experiences in the occupation. Feedback and recommendations were used to revise the interview protocol. The revised interview script was emailed to the four SMEs for feedback for validation (see Appendix F). The final interview protocol consisted of 10 interview questions and 8 follow-up questions (see Appendix G).

**Data Collection**

The data collection process did not begin until approval was obtained from the institutional review board (IRB; see Appendix H). Data were collected using semistructured one-on-one interviews. When participants signed the Informed Consent form on Google Forms, they were directed to the demographic questionnaire. Screening for characteristic information via a demographic questionnaire is essential for identifying an appropriate sample and for eliminating participants meeting exclusion criteria (Polit & Beck, 2020). The remaining individuals made up

the interview recruitment pool. Although multiple EMS education sites were secured for recruitment, all 20 participants were from the New York site.

Eligible recruited individuals were contacted via email to schedule Zoom interviews. Performing interviews via virtual conferencing platforms enhances convenience, accessibility, and participants' comfort in discussing personal topics and reduces travel limitations and time constraints (Gray et al., 2020). Interviews were conducted using the interview script and additional probing and clarifying questions as needed. The semistructured interview approach promoted open dialogue and data collection from participants' responses (Creswell & Creswell, 2018). Each interview lasted approximately 30 min and ran no longer than 1 hr.

Demographic questionnaires, interview recordings, and transcripts were stored on a password-protected computer and drive to protect participants' identities and privacy. Following Office for Human Research Protections (OHRP, 2021b) regulations, all records will be retained in a secure location for 3 years before being destroyed. Paper records will be cross-shredded, and electronic data will be permanently deleted. Upon conclusion of the study, participants were debriefed about the collected information and encouraged to discuss the research experience (McShane et al., 2015). Each participant was provided with a summary of the analyzed transcript to evaluate to ensure it accurately reflected the presented perspective.

The audio and video of the interviews were recorded and reviewed for any overlooked non-verbal responses. Notes taken during the interview were recorded in a Microsoft Excel spreadsheet for review and coding. Demographic questionnaires were cross-referenced for additional perspective and to triangulate factual data (Noble & Heale, 2019). Recordings were transcribed verbatim using Temi.com. Demographic questionnaires and interview transcripts were printed in preparation for analysis.

### **Data Analysis**

The aim of qualitative research is to analyze and make sense of textual, visual, or audio data to explore problems and perspectives. Appropriate data analysis processes depend on the chosen research methodology (Mihas, 2019). Narrative analysis aligned with the aim of the study to identify common themes within interviewees' experiences (Thorne, 2000). Using multiple approaches to analyze data can expand the identification and understanding of themes.

### **Organizing the Data**

Data organization is essential to proper analysis. Appropriate content and analytic coding are crucial to making sense of textual data (Creswell & Creswell, 2018). The audio file of each interview was transcribed and then uploaded to MAXQDA (Version 18.2). This qualitative data analysis software provided a streamlined approach to organizing, exploring, and interpreting data and enhanced the research process (Oswald, 2017). MAXQDA provided a secure platform for storage, analysis, and systematic arrangement of multiple forms of data to identify emerging codes, categories, and themes (Oswald, 2017). Other features, such as diagramming, expanded the software's data organization and analysis functionality.

### **Approach to Analysis**

Narrative thematic analysis was used to analyze the data. After the data were prepared and organized, analysis began with an examination of the transcripts to obtain a general sense of the data. Before interpreting the data, main themes, codes, and categories were identified (Butina, 2015). Each step of the process uncovered meaning from the data to answer the research questions.

**Examination**

Narrative data were examined upon completion of each interview. Transcripts were printed and reviewed, and initial themes were noted to serve as open codes for MAXQDA (Version 18.2; Burnard et al., 2008; Butina, 2015). A list of central themes was compiled. Data were uploaded into MAXQDA for open coding.

**Coding**

Coding and content analysis of the data was conducted using MAXQDA (Version 18.2). The research questions served as a guide to identify relevant words, phrases, and ideas from each transcript (Oswald, 2017). Grouping similar thoughts and common words developed overarching codes, and each transcript was analyzed and coded accordingly (Butina, 2015). Interviews were compared to identify similarities and differences (Thorne, 2000). A master list of codes was generated to assist in the development of categories.

**Categorization**

Codes were grouped logically into categories. Categories represented explicit themes apparent in the data (Butina, 2015). Themes generated from the narrative were used to interpret the data and provided a composite representation of participants' experiences (Oswald, 2017). Major themes were used to organize, and present insights garnered from the data.

**Reliability and Validity**

The goal of ensuring the reliability and validity of a study is rigor (Patino & Ferreira, 2018). Reliability is established through the clear, justified, and consistent use of research methods and analytic processes (Rose & Johnson, 2020). Validity guarantees the accuracy of a study; while the phenomenon being studied is understood, transferable knowledge is created (Cypress, 2017). In qualitative research, achieving reliability and validity means a study's

processes and strategies are credible, dependable, transferable, and trustworthy (Morse et al., 2002). Multiple methods were employed to ensure the reliability and validity of the study.

### **Credibility and Dependability**

Establishing credibility and dependability within a qualitative study helps ensure high-quality research (Patino & Ferreira, 2018). Credibility depends on the accurate representation of the phenomenon studied (J. L. Johnson et al., 2020). Multiple techniques are available to establish credibility, resulting in thick descriptions (Liao & Hitchcock, 2018; Tracy & Hinrichs, 2017). Purposive sampling, data saturation, triangulation, and member checks were employed to achieve credibility.

Optimal data sources and sample size were used for the study. Purposive sampling increased credibility by ensuring alignment between the research goals and participants' lived experiences (Campbell et al., 2020). Interviews were conducted with participants until data saturation was achieved to ensure multiple viewpoints were represented and no new or unique information was available (FitzPatrick, 2019; J. L. Johnson et al., 2020). Twenty participants were interviewed to ensure the data were complete and saturated.

Merriam and Tisdell (2014) suggested data triangulation and member checks as methods for corroborating findings and examining the validity of interpretations. Triangulation involves collecting data from multiple settings to explore a phenomenon and increase the validity of inferences and the dependability of findings (Curtin & Fossey, 2007; Gibson & O'Connor, 2003; Kern, 2018). Interviews conducted with members from different EMS communities provided data representative of multiple perspectives.

Member checks increase the credibility of research. After completing the data analysis, each participant was provided with a printed copy of their interview transcript and asked to

determine whether the descriptions, themes, and interpretations were complete, realistic, and accurately represented their personal perspectives; they were also asked to identify any discrepancies (Candela, 2019; Creswell & Guetterman, 2020). The member check process was conducted in a private, remote setting to maintain confidentiality.

Strategies for establishing dependability were employed to ensure validity. Stenfors et al. (2020) defined dependability as the ability to reproduce the results of a study in similar conditions. Explicit and transparent descriptions of data collection, preparation, and analysis methods facilitate future replications of those methods (Dodgson, 2017; Haven & Van Grootel, 2019). Including a detailed description of the design and methodology, instrument development, interview protocols, processes, and codebooks provide others with the information needed to audit the research for dependability (Amin et al., 2020). The incorporation of multiple techniques to establish credibility and dependability ensured high-quality research.

### **Transferability**

Measures were taken to ensure that results from the study would be transferable. Establishing the transferability of a study requires the presentation of detailed, contextual information regarding the study and its results, allowing resonance of the findings in other situations (J. L. Johnson et al., 2020). Rich and thick descriptions of the research setting, sample characteristics, and data collection and analysis methods provided the foundation of transferability (Hadi & José Closs, 2015). Multiple EMS professionals from a variety of educational and professional backgrounds were interviewed to guarantee representation of a broad, diverse sample and increase the generalizability of the data.

**Trustworthiness**

Presenting a trustworthy representation of participants' experiences, beliefs, and perceptions is crucial for quality research. Rose and Johnson (2020) argued that directly addressing existing reliability, validity, and alignment concerns enhances trustworthiness. Inappropriate research designs, inapplicable research methods, and uncorrected credibility issues reduce trustworthiness. Accurate and authentic representation of the investigated experiences with neutral, bias-free reporting of findings ensures trustworthiness (Amankwaa, 2016; Curtin & Fossey, 2007). Explicitly acknowledging and reporting personal biases, values, or beliefs influencing the research process reduces and potentially eliminates bias (Curtin & Fossey, 2007).

**Ethical Procedures**

Ethical guidelines were adhered to throughout the study to ensure human participants were protected. No research was performed before IRB approval (see Appendix H), and all appropriate Collaborative Institutional Training Initiative training was completed and verified. Appropriate arrangements and procedures were established in alignment with the principles of ethical research as outlined in *The Belmont Report* (OHRP, 2021a). Multiple elements were considered to ensure the ethical conduct of the study.

The three essential principles of ethical research were followed: respect for persons, beneficence, and justice (OHRP, 2021a). All participants' autonomy, well-being, and privacy were protected to satisfy the outlined ethical standards (Miracle, 2016). Before individuals participated in the study, they received a thorough explanation of the purpose of the study, any potential risks and benefits of participation, privacy protections, and the right to cease participating at any time without penalty (Barrow et al., 2020). The Informed Consent form was provided electronically to all potential participants, which they had to review and sign before



they could participate in the study (Lee, 2018). Each participant received a copy of the Informed Consent form for their personal records.

Data were safeguarded to protect participant privacy. All data were stored on a secured, password-protected drive or in a locked cabinet before being appropriately destroyed after 3 years--via permanent deletion or cross-shredding--as required by U.S. Department of Health and Human Services regulations (Barrow et al., 2020; OHRP, 2021b). Programs chosen for transcription and analysis utilized data encryption to ensure confidentiality (Oswald, 2017). Streamlining of data collection prevented undue burdening of participants (Lee, 2018). Only individuals directly involved in the research had access to raw data.

Ethical concerns were anticipated and addressed before the beginning of the study. According to Pitard (2017), the dual role of an educator-researcher raises ethical issues related to unintentional biases or assumptions and potential power relationships between the educator researcher and research participants. External research sites beyond personal work environments were sought to avoid conflicts associated with performing research in a personal workspace (Loftin et al., 2011). Authority differentials were avoided by screening potential participants for pre-existing personal or professional relationships before becoming involved in the study (Bell, 2018). Individuals with acknowledged connections were excluded from participation.

### **Chapter Summary**

A basic qualitative design and the narrative analysis approach provided the framework for the exploration of the research questions in the study. Purposive sampling ensured participants had experiences relevant to the specific nature of the study. Semistructured interviews using open-ended questions were conducted at diverse research sites, allowing for the collection of a broad range of unique perspectives and experiences. Interviews were recorded,

transcribed, and analyzed for themes associated with the research questions. All appropriate ethical procedures were followed before, during, and after the study to protect participants' rights.

The results of the study are discussed in Chapter 4. Further details regarding data collection, analysis, credibility, transferability, dependability, and confirmability are provided. Description of themes and participants' lived experiences are shared in a narrative form.

#### **Chapter 4: Research Findings and Data Analysis Results**

Emergency services personnel are 22% more likely to develop PTSD than the rest of the population due to frequent and consistent exposure to a variety of traumatic occupational stressors (Smith et al., 2019; Walker et al., 2016). EMS professionals exhibit the highest rates of mental health issues among all high-risk occupations, including law enforcement, firefighting, and the military (Alaqeel et al., 2019; Smith et al., 2019; Walker et al., 2016). Without adequate curricular content to prepare EMS students and professionals for the inherent stressors related to the occupation, disorders rooted in inappropriate information processing—such as PTSD, depression, anxiety, and burnout—cannot be properly mitigated (Bomyea et al., 2017; Conti-O'Hare, 2002; Nicholson et al., 2017).

The problem is that emergency medical services professionals in the United States lack the resources, education, and support systems necessary for effective management of the chronic traumatic stressors of the occupation, resulting in a mental health crisis (Bentley et al., 2013; Brassington & Lomas, 2020; Skeffington et al., 2016; Varker et al., 2018). The purpose of the basic qualitative study was to investigate EMS professionals' opinions and thoughts about mental readiness to manage occupational stressors after receiving training conducted per the existing curricula in EMS educational programs in the eastern United States. The following research questions guided the study:

Research Question 1: What are EMS professionals' opinions about the value of EMS curricula in EMS educational programs in the eastern United States with regard to mental preparation for managing occupational stressors?

Research Question 2: How do EMS students from EMS educational programs in the eastern United States describe the training they received to mentally prepare to manage occupational stress?

The basic qualitative study investigated the research questions by exploring EMS students' opinions and perceptions of EMS curricula, occupational stress, and mental preparedness skills learned via participation in EMS education. Analysis of the data revealed common themes regarding students' opinions of the curricula and perceptions of mental preparedness after participation in EMS training. Data analysis followed the methodology outlined in Chapter 3. The discussion of data collection, data analysis, and results in Chapter 4 corresponds to the semistructured interviews conducted with participants and the participants' responses in those interviews.

### **Data Collection**

Upon receiving approval from the IRB, invitations to participate in the research were sent via email to administrators of the New York and Georgia research sites. Administrators were asked to forward the invitation to students and alumni. A recruitment flyer was also sent to each site administrator and posted in a public location. Both types of recruitment materials presented an overview of the research study, data collection process, and a link to the Informed Consent form.

Data collection was completed between December 2021 and January 2022 using Google Forms and Zoom. Google Forms was used to create two tools: a digital Informed Consent form and a demographic questionnaire. Responses to each form ensured each participant met two primary criteria aligned with the purpose of the study: they were at least 18 years old, and they

were enrolled in or graduated from, an EMS education program located in the eastern United States.

The attestation at the bottom of the Informed Consent form required an interested individual to certify their age. Potential participants who self-identified as younger than 18 years of age were directed to a thank you page indicating failure to meet the study's criteria. Individuals meeting the age requirement criteria were directed to a thank you page with a link to the demographic questionnaire.

The online demographic questionnaire, deployed via Google Forms, refined the potential participant pool and ensured the education criterion was met. Individuals were asked to provide information regarding the geographical location of their most recently completed EMS course. Additional questions regarding current level of EMS certification and date of original EMS course were asked to verify each participant's engagement with EMS curricula.

There were an initial 29 responses to the Informed Consent form, and 26 potential participants completed the demographic questionnaire. An email was sent to each potential participant within 1 day of the completion of the Informed Consent form and demographic questionnaire to schedule an interview via Zoom. One-on-one, semistructured virtual interviews provided privacy and comfort for participants while reducing time and travel constraints (Gray et al., 2020). Twenty participants scheduled interviews at times mutually agreeable to each participant and the interviewer.

All participants consented to the use of video and audio, simulating face-to-face interview engagement. Interviews were conducted and recorded in Zoom and averaged 27 min in length. Notes taken during interviews were recorded in a Microsoft Excel spreadsheet and reviewed for initial codes. Recordings were stored on Zoom and an external password-protected

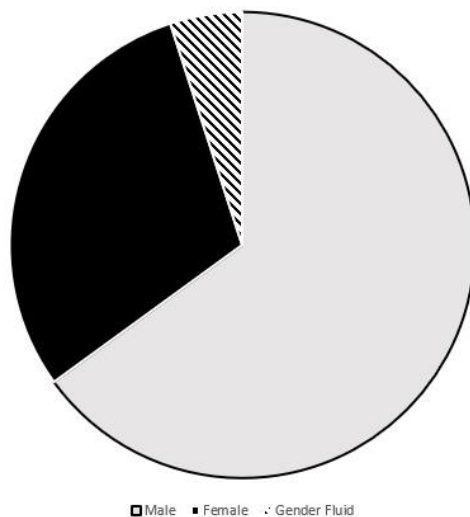
device with the permission of the participants. Each recording was transcribed via Temi.com, and the transcripts were stored on an external password-protected device. Data saturation was achieved after completing 18 interviews (Fusch & Ness, 2015). No deviation from the proposed data collection plan occurred. Data collection was free of significant or unusual events.

### Data Analysis and Results

Participants represented a diverse population of EMS professionals. All 20 participants were from the New York research site. As outlined in Figure 1, 13 participants were men, six were women, and one identified as gender fluid.

**Figure 1**

*Participant Demographics*



The sample included variety in terms of age, years of EMS experience, level of involvement in EMS, and EMS certification, which ranged from EMT student to paramedic. Additional information regarding participant demographics is outlined in Table 1. To protect participant privacy, all names are pseudonyms.

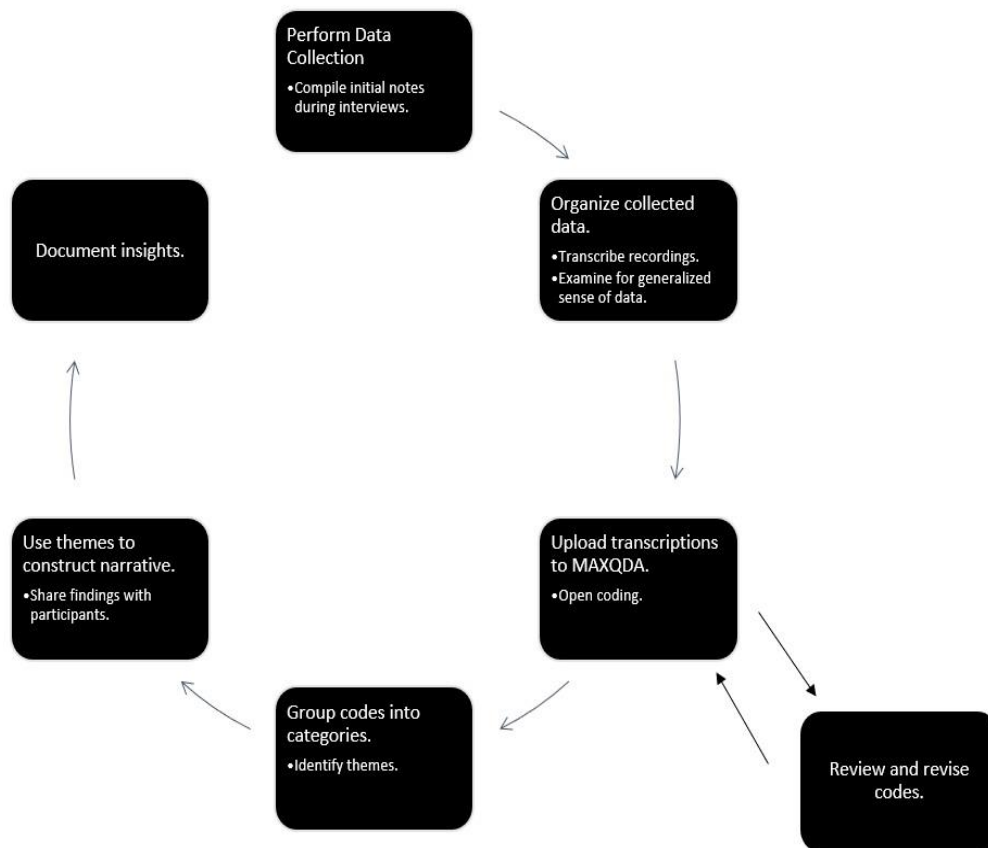
**Table 1***Participant Demographic Details*

Participant	Age in years	EMS certification level	Years in EMS	Capacity
Edward	69	Paramedic	48.0	V, PT, E
William	28	AEMT	11.0	V, PT, FT
Evan	27	Paramedic	10.0	FT, PT, PD
Mary	27	AEMT	7.0	V, PD, FT
Joshua	29	Paramedic	2.5	FT
Melinda	57	EMT	9.0	V, PT, E
Brian	29	Paramedic	10.0	FT, E
David	26	Paramedic	4.0	PD
Sarah	30	EMT	11.0	FT
Evelyn	29	EMT, paramedic student	2.0	FT
Douglas	32	Paramedic	4.0	FT, PD
Bethany	25	Paramedic	5.0	V, PD
Roger	59	EMT Student	22.0	V
Anna	24	Paramedic	5.0	FT
James	30	Paramedic	11.5	FT, PD
Jacob	19	Paramedic	4.0	V, PD
Jerry	30	Paramedic	7.0	FT, PD, E
Ralph	47	Paramedic	30.0	FT
Julian	33	Paramedic	7.0	FT, E
Derek	28	Paramedic	5.0	PT

*Note.* EMS = emergency medical services; V = volunteer; PT = part-time employment; E = educator; AEMT = advanced emergency medical technician; FT = full-time employment; PD = per diem employment, PT = part time employment; EMT = emergency medical technician.

The study focused on determining the opinions and descriptions of EMS professionals regarding mental readiness to manage occupational stressors after engaging with the existing EMS curriculum. Semistructured interviews followed the validated protocols established for the study. Analysis followed a six-step process (Figure 2) based on the process outlined by Creswell and Creswell (2018).



**Figure 2***Researcher's Qualitative Analysis Process*

**Steps 1 and 2: Collect Data and Organize, Prepare, and Become Familiar With Data**

Data collection and organization occurred simultaneously. Notes taken during each interview were reviewed and compared with notes from previous interviews to identify relevant words and phrases to serve as initial codes (Butina, 2015; Oswald, 2017). Upon completion of each interview, the recording was immediately uploaded to Temi.com for transcription. Notes and transcripts were read and reviewed at least twice to establish familiarization with the content (Creswell & Creswell, 2018). All paper copies of notes and transcripts were maintained in a locked cabinet, and all digital copies were maintained on a password-protected device.

**Step 3: Begin Coding Data**

Digital copies of interview transcripts were uploaded to MAXQDA (Version 18.2) for coding. Each transcript was coded multiple times, starting with the initial codes developed from the interview notes. Similar words, phrases, and patterns were identified within responses and served as additional codes. A comprehensive list of codes was generated from the analysis of the transcripts. The list was reviewed for redundancy and revised for clarity before codes were grouped into categories.

**Step 4: Identify Themes**

Codes were grouped into categories to identify explicit themes aligned with the research questions (Butina, 2015; Oswald, 2017). Themes emerged organically after the first round of coding. As displayed in Tables 2 and 3, after the second round of coding, four key themes emerged.

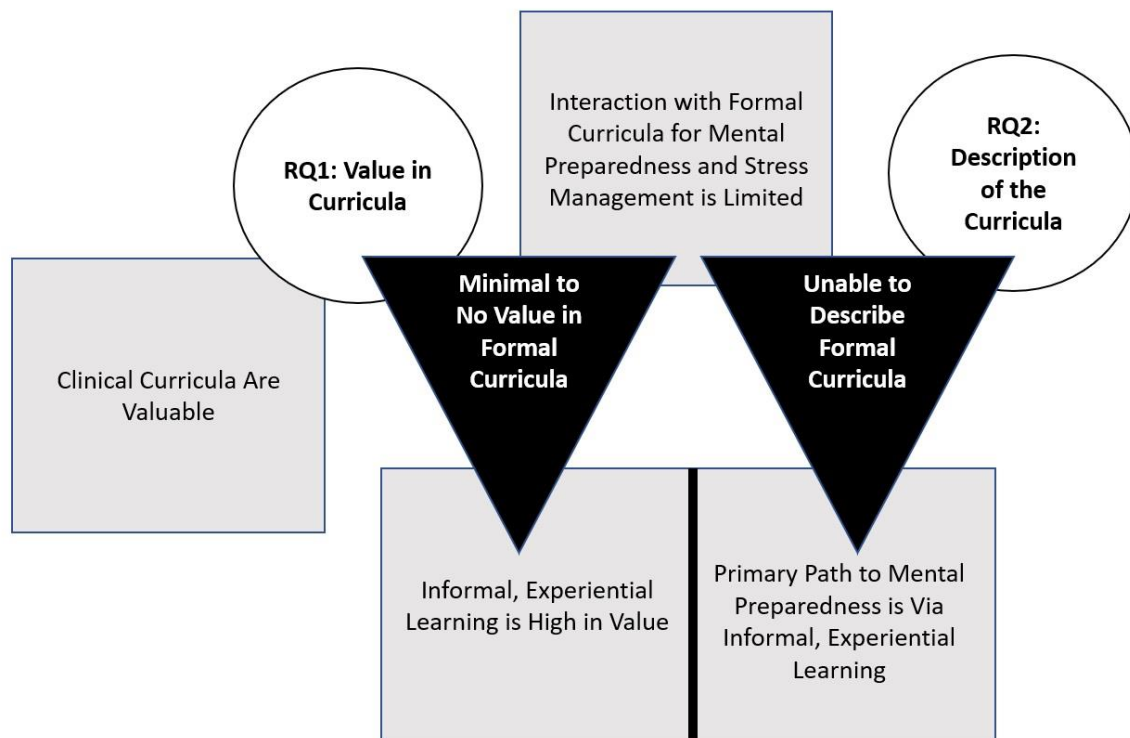
**Table 2***Coding, Categorization, and Theme Development*

Final theme and category	Codes
1. Clinical curricula are valuable.	Patient care
Expectation of innate stress.	Pediatric calls stressful
Confidence in managing calls.	Suicides/death
Difficult to separate job and stress.	Treating people you know
	Frequency of calls builds confidence
	Did I do everything I could have?
	Protocols and policies
2. Informal, experiential learning is high in value.	Internship
Peers as a resource.	Preceptors
Peers as teachers.	Mentors
	Hands-on
	Experience
	Social networks
Desensitization over time.	Friends
	Coworkers
Seeking out and developing personal resources.	Camaraderie
3. Primary path to mental preparedness is via informal, experiential learning methods.	Things you can't unsee
Experiences change you positively and negatively.	Exercise
	Hobbies
	Therapy
	Debriefings (critical incident stress debriefing)
	Maturity vs. youth
Peer-driven stress debriefing programs.	Burnout
Emergency medical services leadership can make positive and negative impact.	
4. Interaction with formal curricula for mental preparedness is limited.	Personal resilience
Low/no/ineffective curricular content.	No content
	Develop own skills
	Stigmatization
Content focused on patients not providers.	Missing personal signs of stress
	Missing signs of stress in peers
Curricular formality.	Expedited education
	Perfunctory content
	"War stories"
Interaction is instructor specific.	Physical safety vs. emotional safety

**Table 3***Participant Quotes Illustrating the Final Themes*

Final theme	Participant quotes
1. Clinical curricula is valuable.	“As I gain more knowledge about being a paramedic, it helps me stress less. You start to recognize okay, this guy he’s not doing so bad. As I become more experienced my stress lessens” (Joshua).
2. Informal, experiential learning is high in value.	“Having those partners that are able to take stress and push it away, having those partners who are good teachers and able to help you out is probably the best resource” (Ralph).
3. Primary path to mental preparedness is via informal, experiential learning methods.	“I don’t think the didactic part [prepared me] at all.... I give all the credit to internship. I feel like if I just skipped all of didactic, just did internship I probably would have been fine” (Julian).
4. Interaction with formal curricula for mental preparedness is limited.	“It wasn’t really focused on our mental health. It was more focused on our patient’s mental health... it wasn’t geared toward our mental health at all” (Evelyn). “It was maybe 1/75% of the entire course” (Edward).

Although emerging themes were organized according to the two research questions, significant overlap existed. Theme 1--acknowledgement of the value of clinical curriculum for promoting mental preparedness--was specific to Research Question 1. Themes 2, 3, and 4--high value in informal, experiential learning experiences; informal, experiential learning experiences as the primary path to develop mental preparedness; and limited interaction with formal mental preparedness curriculum--spanned Research Questions 1 and 2. Figure 3 is a visual representation of emergent themes, signified in the boxes. The main themes were apparent in responses from all participants.

**Figure 3***Emerging Themes and Sub-Themes***Step 5: Construct Narratives**

Each participant was asked via email to review a provided copy of the interview transcript and summary of identified themes. Feedback and clarification of the narratives were requested and obtained from each participant. Participants confirmed that the presented narrative accurately depicted their personal perspectives (Candela, 2019; Creswell & Guetterman, 2020). No revisions of the narratives were required.

**Step 6: Document Insights**

The semistructured interviews allowed participants to share perspectives and descriptions of EMS curricula. The narratives reflected participants' personal perceptions and opinions of the

EMS curricula in different formats, from various time periods, and as presented by different instructors. The subsequent sections include a narrative and direct participant quotes supporting the identified themes.

***Theme 1: Clinical Curricula Are Valuable***

Participants reported confidence in clinical skills as more valuable for reducing stress than available mental preparedness instruction. Exposure to a broad clinical curriculum bolstered resilience to stress. James stated, “Having confidence in my own knowledge and skills and abilities reduces how stressed I feel during high-stress calls.” Fourteen participants associated strong clinical skills and familiarity with patient care policies and procedures with the reduction of occupational stress. Derek shared:

Memorizing and learning everything helped reduce the cognitive load of everything.

Dealing with the situation itself is stressful ... but having the muscle memory of ‘I know what I need to do’ reduces stress and the only stress [I have] to focus on was the patient.

Ten participants acknowledged the stress release associated with performing patient care to the best of their ability, regardless of patient outcome. Bethany described a personal coping mechanism: “I kind of break down the call in my head and talk myself through anything else I could have done differently when there’s not really a lot that could have been done differently.” Other participants described engaging in similar personal debriefing methods. All said this mental debriefing was self-taught and did not originate from formal curricula. Six participants said their personal ways of cultivating resilience and desensitizing themselves were more valuable than what they learned from the curriculum.

***Theme 2: Informal, Experiential Learning is High in Value***

The theme of informal and experiential learning emerged strongly from the data analysis and overlapped both research questions. Participants felt more mentally prepared by engagement in informal learning opportunities during clinical rotations and on-the-job training than by curricular training. Anna shared:

You can sit there and lecture somebody and hand somebody a packet that has a million different resources, but until you actually experience something and get to use it and see what works best for you that was the most beneficial for me.

Jacob stated, “As you get more experience, and just see more patients, do more calls, I think that stress gradually decreases.” David agreed: “I’m more fortified by working. By gaining more experience, things start to bother me less. But there are still points where it could still bother you.” All participants highly valued these interpersonal relationships.

***Theme 3: Primary Path to Mental Preparedness Is via Informal, Experiential Learning******Methods***

When asked to describe how the didactic portion of their EMS training provided mental preparedness, participants were unable to articulate specifically useful or meaningful parts of the curriculum. Although some participants pointed out that the emphasis placed on curricular content regarding mental preparedness was instructor specific, others agreed with something that Jacob said: “I find it to be more of a formality mentioning the mental stress of the EMS professional, but it’s less integrated into the actual curriculum.” Five participants felt they were mentally underprepared for entry into the occupation. William said:

There was never a “Hey, let’s go around and talk about what you do.” I feel it was very much “Here’s what the PowerPoint says, here’s what I’m going to spit back at you, and let’s call it a day.”

Rather than provide details regarding the curriculum, most participants offered rich descriptions of how interactions with mentors and partners formed the primary learning pathway for mental preparedness. All participants cited social networks--such as friends, family, partners, or co-workers--as the first line of stress management. Julian stated:

I don’t think the didactic part did at all, but thankfully we had an internship and going out there and experiencing it was the buffer of other people who were very strong was tremendous. I was lucky to have very strong, comfortable people.

When asked to identify skills learned from the curriculum, Ralph stated, “I don’t think there was anything that was beneficial, to be honest.” Sixteen participants noted that they derived skills and techniques for managing occupational stress from the methods and techniques exhibited by more experienced EMS professionals, modified to suit personal preference. All interviews included stories about how social networks provided much-needed mental bolstering during periods of high stress. Brian shared his perspective:

I don’t think my actual training in EMT and paramedic school did prepare me well or give me tools to prepare and deal with the stress. I definitely think mentors and other people in the field have helped me develop my skills more than any training I’ve gotten.

#### ***Theme 4: Interaction with Formal Curricula for Mental Preparedness and Stress***

##### ***Management Is Limited***

The participants highlighted a desire for a more robust curricula to support mental preparedness and management of inherent occupational stress and their dissatisfaction with the



existing EMS curricula in this regard. Most participants were unable to identify specific skills learned from the curricula. Mary stated, “We don’t have the testing to see if you’re emotionally capable. That’s not available.”

Participants overwhelmingly concurred that the existing EMS curricula did not adequately address mental preparedness or ways to manage stress. Evan noted, “It wasn’t the curriculum at all, it was definitely just the instructors and what they had gone through. The curriculum was very one-sided.” Five participants noted that the curriculum emphasized awareness of mental health when assessing patients rather than when assessing and managing personal stress.

When asked how much instructional time was dedicated to teaching curriculum directly related to mental preparedness and stress management, respondents unanimously reported virtually no time was committed to preparing students mentally. Derek commented on the minimal amount of attention mental preparedness received during classroom instruction: “Maybe in the introduction of the class they said, ‘Hey, it’s going to be stressful,’ but that’s about it.”

### **Reliability and Validity**

Establishing credibility is essential to ensuring the trustworthiness and dependability of a qualitative study (Patino & Ferreira, 2018). Credibility is established through a thorough and accurate representation of participants’ perspectives (J. L. Johnson et al., 2020). Thick, contextualized descriptions of the specific components of the study ensured transferability (Hadi & José Closs, 2015), and purposive sampling, data saturation, factual and triangulation, and member checks helped achieve credibility.

Appropriate data collection methods were used for this basic qualitative study. Conducting on-on-one interviews via Zoom allowed participants to engage in honest, open

dialogue without the influence of others. The interview protocol was created specifically for the study and was reviewed and validated by four EMS education SMEs. Purposive sampling ensured alignment between the research goals and participants' lived experiences as EMS students or professionals (Campbell et al., 2020). During the sampling process, researcher bias was reduced by reviewing the participant pool for individuals with acknowledged personal or professional connections to the researcher (Bell, 2018). No conflicts were identified.

Triangulation consists of collecting data from multiple settings to increase the validity and dependability of findings (Curtin & Fossey, 2007; Gibson & O'Connor, 2003; Kern, 2018). Inclusion of multiple viewpoints was achieved by securing a participant pool representative of a diverse group of EMS professionals. Although two research sites were secured, almost no individuals responded from the Georgia site, and none participated in the study. Despite the participant pool being limited to a single research site, representation of various levels of engagement with EMS curricula and various levels of commitment within the EMS profession was still secured. Triangulation was attained through the depiction of multiple perspectives because participants from the New York site had previously interacted with EMS curricula at additional training sites across time. Demographic information was cross-referenced for additional perspectives and factual data triangulation (Noble & Heale, 2019). Data were collected until no new information emerged, indicating data saturation was achieved (FitzPatrick, 2019; J. L. Johnson et al., 2020). Although saturation was noted upon completing interviews with 18 participants, interviews with all 20 participants were completed.

To increase credibility and reduce researcher bias, member checks were performed. To reduce potential bias, participants were allowed to review and correct their transcripts and the narratives constructed from their transcripts. Each participant was also asked to confirm the

accuracy of the description of their personal perspectives and to identify any discrepancies (Candela, 2019; Creswell & Guetterman, 2020). Feedback and clarification were obtained. Ongoing review and analysis of collected data were performed to ensure narratives accurately reflected study findings. Given the EMS curricula are nationally standardized, the findings of this study are transferable to EMS educational programs across the United States for the purposes of reevaluating instructional practices regarding mental preparedness.

### **Chapter Summary**

Participants reported feeling overwhelmingly underprepared to manage occupational stressors after engaging with the existing curricula. Participants were unable to describe instances where specific, meaningful skills were taught from curricula to help manage stress or emotionally charged situations. Participating EMS professionals obtained the most beneficial experiences regarding mental preparedness through informal learning from mentors, social networks, cultivating personal resilience, and seeking professional therapeutic help. The alignment of the theoretical framework with participants' responses, along with the findings, limitations, recommendations, and implications of the study, are shared in Chapter 5.

### **Chapter 5: Discussion and Conclusions**

The purpose of the basic qualitative study was to investigate EMS professionals' opinions and thoughts about mental readiness to manage occupational stressors after receiving training conducted per the existing curricula in EMS educational programs in the eastern United States. Given the lack of existing research on the subject, a basic qualitative design was used to generate foundational insight into EMS students' perceptions of their experiences.

The basic qualitative study contributed to the existing body of mental health research focused on EMS professionals. Given the lack of research on the subject, basic qualitative methodology was used to generate foundational insight into the perceptions of EMS students' experiences. Chapter 4 detailed findings resultant from analysis of the data collected from the basic qualitative study. Regarding the two research questions, descriptions of participants' experiences with the curriculum and opinions of the value of the training via the curriculum for mental preparedness were provided.

Research Question 1 focused on personal opinions regarding the value of curricula to mentally prepare individuals to manage occupational stressors. The findings indicated that participating EMS professionals found little to no value in existing curricula regarding mental preparation for occupational stress. The emphasis on clinical skills in formal curricula overshadowed mental preparedness training. The lack of perceived value of formal curricula forced participants to rely on unstructured, informal, and experiential learning opportunities to develop stress management skills and coping mechanisms.

Research Question 2 stimulated the exploration of how EMS professionals describe the mental preparedness training received via existing curricula. Participants were unable to describe any specific formal educational training experiences, stating that curricular time was

disproportionately allocated to ensuring they could recognize and manage clinical signs and symptoms of psychological stress in others rather than themselves. Sole reliance upon experiential learning for mental preparation fails to expose individuals to a variety of coping mechanisms, increasing the psychological consequences of occupational stressors.

The following sections present the study's findings, interpretations, and conclusions. Limitations of the study are detailed. Recommendations for future research, improved practices, and implications for leadership are discussed.

### **Findings, Interpretations, and Conclusions**

The following interpretations and conclusions do not exceed the data findings or the scope of the study. All methods used to collect and analyze data for the study were appropriate and aligned with the goals and scope of the study. Transcription and member checks guaranteed the accurate representation of participants' lived experiences.

### **Findings and Interpretations**

Key findings from the study confirm the findings reported in the existing peer-reviewed literature synthesized in Chapter 2. Dissatisfaction with the mental preparedness provided by the training received via formal curricula centered on the lack of specific training regarding personal mental health and protective strategies. The findings highlighted a disconnect between the curricular ideal of a culture of safety and the reality of how EMS professionals have been prepared (Clark et al., 2021). The lack of an explicit, describable curriculum for mental preparedness results in a vulnerable EMS workforce. Authors have suggested that many EMS professionals rely on informal strategies and coping mechanisms--such as social support systems and exercise--to manage occupational stress (Boland et al., 2019; Schultchen et al., 2019). Findings from the study indicated that participating EMS professionals relied on stress

management strategies and coping mechanisms developed before entry into EMS or cultivated through trial and error during their careers instead of depending on skills learned via the curriculum.

The first theme was that participants found value in clinical curricula to reduce the impact of occupational stressors. Adequate clinical preparation is essential. The wounded healer concept, as modified by Conti-O'Hare (2002), suggests that individuals enter health care occupations to transcend personal traumas by helping others. The findings suggested that an EMS professional's satisfaction with their ability to improve patient outcomes based on strong clinical knowledge reduces the stress they experience. Supporting the claims of information processing theory confidence in clinical knowledge and skills minimizes the psychological impact of occupational stressors reducing the potential for the development of inappropriate information processing biases (Bomyea et al., 2017; Nicholson et al., 2017). Maintenance of appropriate information processing minimizes an individual's risk of developing PTSD or associated anxiety disorders (Corrigan et al., 2020). Although the clinical curricula provide EMS professionals with a valuable cognitive foundation for attending to personal mental preparedness, Bomyea et al. (2017) noted individuals experience improved mental health outcomes when provided with adequate mental preparation via a robust, supportive curriculum.

The second and third themes were that participating EMS professionals believed informal, experiential learning opportunities held more value than formal curricula and that these opportunities formed the primary path to achieving mental preparedness. In Chapter 4, the second and third themes were discussed separately to specifically address different research questions. Although the second and third themes are unique entities, the related findings are interconnected. The findings indicated that participants believed the catalyst for acknowledging

personal traumas and initiating PTG was experiential learning in the field. According to the wounded healer concept, recognition of pre-existing traumas is the first step toward progression along the continuum from walking wounded to wounded healer (Conti-O'Hare, 2002). The findings indicated that many participants entered EMS after having experienced psychological injuries and believed experiential learning was the impetus to acknowledging and resolving the resulting trauma. According to information processing theory, dismissing traumatic experiences without resolution and extinction of the stimulus overwhelms information processing mechanisms (Pratiwi et al., 2019). Resultant alterations to the brain's normal top-down data management create bottom-up information processing biases (Bomyea et al., 2017; Koenig et al., 2017). Maladaptive information processing biases in walking wounded individuals increases the risk of them developing long-term psychological issues (Conti-O'Hare, 2002; Corrigan et al., 2020). The findings indicated that the participants found informal, experiential learning opportunities with colleagues and mentors reduced the psychological impacts of personal traumas.

The fourth theme was that participating EMS professionals described limited interaction with formal curricula regarding mental preparedness and stress management. Findings indicated the formal curricula did not provide explicit information regarding recognizing or managing the signs and symptoms of critical, overwhelming stress. According to information processing theory, individuals entering a high-risk occupation with insufficient mental preparation are more likely than well-prepared individuals to develop maladaptive stress management skills after traumatic exposure (Bomyea et al., 2017; Nicholson et al., 2017). The findings also indicated a lack of explicit education to develop preventative and protective strategies to support positive mental health outcomes. Although the findings suggested EMS professionals were aware of daily

exposures to traumatic events, it was not clear whether they experienced personal recognition or acknowledgment of alterations to information processing pathways. Without proper training, EMS professionals may be unaware of the development of information processing biases. According to the wounded healer concept, dismissal of traumas and related information processing consequences may result in interruption of transcendence along the continuum from walking wounded to wounded healer (Conti-O'Hare, 2002).

### **Conclusions**

The findings indicated that the participating EMS professionals found little to no value in the curricula to enhance mental preparedness to manage occupational stress. Existing curricula do not explicitly include strategies for protecting or enhancing mental resilience and well-being, resulting in an educational gap for EMS professionals. Although the findings indicated that participants gained the most value regarding mental preparedness from informal, real-life interactions with others, the partners, preceptors, and teachers tasked with ensuring the mental preparedness of novices are ill-equipped to serve as mentors or provide psychological guidance.

Participants were unable to describe specific curricular stress management skills, strategies, or techniques. Lack of interaction with an explicit mental preparedness curriculum places a disproportionate level of responsibility for psychological well-being on informal, experiential experiences. Social support systems and experiential learning play an important role in filling the curricular gap.

### **Limitations**

Limitations are unanticipated and uncontrollable factors with potentially negative impacts on a study (Alexander, 2020). To overcome the limitations associated with qualitative methodology, multiple strategies were employed to ensure trustworthiness, credibility,



dependability, transferability, and confirmability (Morse et al., 2002; Rose & Johnson, 2020). Credibility, or internal validity, was established by ensuring an accurate representation of the perspectives collected (J. L. Johnson et al., 2020). Although purposive sampling ensured alignment between participants' lived experiences and the research goals (Campbell et al., 2020), a noted limitation was the securement of participants from only one research site. Despite this, participants still represented diverse educational and experiential backgrounds, enhancing credibility (Noble & Heale, 2019). Each interview was recorded, notes were taken, and member checks of transcripts were performed to ensure accuracy (Candela, 2019; Creswell & Guetterman, 2020; Merriam & Tisdell, 2014).

Providing the ability to reproduce a study in similar conditions ensures dependability (Stenfors et al., 2020). Clearly detailing the research process—including information regarding the design, methodology, instrument development, interview protocols, notes, and codes—allows for auditing and replication of the study (Amin et al., 2020; Dodgson, 2017; Haven & Van Grootel, 2019). During data collection, a reflexive journal was maintained to minimize bias and to document methodological decision-making. Transparency practiced in all steps of the research process offers future researchers the opportunity to replicate the study under the same or similar conditions.

Given that the National Registry enforces a standardized national EMS curriculum (National Registry of Emergency Medical Technicians, 2020), the setting of the study was representative of other EMS educational programs in the United States, suggesting the noted insufficiencies may extend to all U.S. EMS professionals. The experiences of the 20 EMS students in the study were potentially broad enough to match the experiences of EMS students in other settings and other populations, regardless of urban, suburban, or rural settings, call volume,

or frequency. Rich, detailed, and contextual data grounded in participants' experiences ensured transferability to similar situations (J. L. Johnson et al., 2020). Awareness of the inadequacy of EMS curricula to prepare students mentally for entry into a high-stress environment can be extended to novices of other potentially stressful health care fields, such as nurses, physician assistants, and physicians. Emphasis on the importance of experiential learning as the primary method of learning stress management techniques can also be extended to individuals undertaking stressful endeavors with minimal curricular support, such as doctoral candidates.

### **Recommendations**

Additional research using the study's interview protocol in different settings is recommended to confirm the findings. Future research should explore strategies to integrate structured resilience and mental preparedness training into the curricula. Further investigation is recommended regarding how EMS professionals' perceptions of mental preparedness change throughout the course of a career.

Researchers should focus on determining the most effective way to provide mental preparedness training to EMS professionals on entry into the occupation, throughout a career in the occupation, and after exposure to significant traumatic events. Although it was beyond the scope of the study, future investigation is recommended regarding EMS educators' perceptions of the efficacy of instructor training to leverage existing curricula to prepare students for the occupation's psychological burden.

Based on the unique structure of EMS in the United States, changes in policies and practice should begin on a national level with the introduction of a more robust mental preparedness curriculum. An actionable plan should be implemented to ensure the safety and well-being of all EMS professionals. Professional development opportunities should be designed

to improve awareness of mental health concerns related to a career in EMS and various outlets available to positively manage stress.

### **Implications for Leadership**

Results of the study are intended to guide meaningful improvements to EMS curricula to support mental preparedness for individuals entering and active within the profession.

Educational leaders can use the participants' perceptions to reflect on existing practices and identify areas for growth. Leaders can apply insights to EMS instructors, EMS administrators determining appropriate professional development activities, revision of the national curriculum, and scholars conducting research into how best to support mental preparedness within EMS education and training.

The study was an initial exploration of EMS students' experiences with and perceptions of mental preparedness within EMS curricula. Authors have suggested that mentally vulnerable individuals with unattended traumatic stressors may experience significant psychological impairment such as PTSD, anxiety, depression, and burnout (Corrigan et al., 2020). Individuals can cultivate mitigating factors -- such as social networks, positive coping mechanisms, and increased resilience -- with appropriate training and support (Blisker et al., 2019; Shakespeare-Finch & Daley, 2017). Insights from the study indicate that EMS professionals want to learn additional stress management skills before entering the profession to improve career longevity and lifelong mental health outcomes.

When evaluated in a broad context, the application of the study's conclusions has the potential to create positive social impacts. On an individual level, many students enter EMS education with stress management skills and coping mechanisms derived from previous trauma. An EMS curriculum that reduces psychological vulnerability and supports positive resilience

would mitigate the development of maladaptive information processing, alleviating the mental health crisis plaguing EMS professionals (Vigil et al., 2018).

On a familial level, positive outcomes can extend from the positive impacts of reduced personal stress. Forming the primary social network for EMS professionals, family members often bear the brunt of adverse stress reactions (Zacchaeus, 2019). Adequately preparing EMS professionals with a robust curriculum can reduce the stress levels experienced by all their family members.

Educational and organizational leaders facilitate students' transcendence along the wounded healer continuum (Conti-O'Hare, 2002). Prior curriculum evaluations have indicated a lack of guidance for EMS educators to ensure specific, consistent, and structured mental preparedness training is provided to all individuals pursuing a career in EMS (Anderson et al., 2017; Holmes et al., 2020; Wild et al., 2018). As mentors and role models in the profession, educators and leaders provide novices with assistance and guidance regarding the management of occupational stressors. By acknowledging the shortcomings of existing curricula, local, regional, and national EMS leaders can make meaningful revisions to better support the mental health needs of future students. EMS leaders can promote organizational change by recognizing EMS professionals' dependence on informal social networks to manage stress and providing the necessary support for individuals in mentorship roles.

Improving the mental preparedness of EMS professionals promotes positive social change by ensuring a healthy, competent EMS workforce is available to serve communities (Chirico et al., 2020). The consequences of poor psychological health--such as absenteeism, burnout, and clinical errors--put undue strain on the health care system and the patients using it

(Hruska & Barduhn, 2021). A high-quality, robust mental preparedness curriculum would support the health of EMS professionals and the overall health care system.

### **Conclusion**

Key findings of the study suggest that EMS professionals find little to no value in existing curricula regarding mental preparation for managing occupational stress. The formal curriculum promotes an ideal culture of safety without adequately attending to mental preparedness. Lack of explicit, formal education regarding recognition of the signs and symptoms of overwhelming critical stress and the development of positive, appropriate skills and strategies to manage occupational stress increases EMS professionals' psychological vulnerability.

Despite the curricular gaps, the findings suggest that EMS professionals access available resources--such as informal, experiential learning via colleagues and mentors--as an alternative way to adapt to inherent occupational stressors. The findings suggest experiential learning, rather than curricular learning, often serves as the catalyst for acknowledgment of past and present traumas, as the impetus for resolution of the trauma, and as the first step toward PTG. The findings also suggest that an individual's confidence in their clinical knowledge and skills reduces the impact of occupational stress on the individual.

The findings of the study imply that EMS professionals are acutely aware of the inherent psychological impacts of the profession and desire a more robust curriculum for stress management skills. Curricular improvements can support career longevity, improve mental health outcomes, and reduce strain on global health care systems. Results from the study can be extended to help other high-stress populations--such as nurses, physicians, police officers,

firefighters, members of the military, and doctoral students--manage potential mental health consequences.

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**Appendix A****Permission Letter From Research Site One**

July 23, 2021

Dear Nicole,

Please allow this letter to serve as authorization to use the [REDACTED] Fire District building site as a location to conduct the activities outlined in your request, including but not limited to; recruitment, survey, interviews, and data collection.

Permission to conduct the following activities as well;

- Posting or distribution of recruitment material
- Access to rosters for recruitment purposes
- Distribution of questionnaires to students who are recruited which will not take place during instructional time
- Virtual interviews with students who are recruited which will not take place during instructional time.

If you have any further questions please feel free to reach out to me.

Sincerely,


## Appendix B

### Permission Letter From Research Site Two

August 8, 2021

Good morning,

As the Executive Director of [REDACTED] Training Center, I would like to volunteer our educational facility and students for research data collection for a doctoral thesis for Nicole Dietsche. We understand that the collection of this research data will require the following activities:

Permission to conduct this research at your site includes the following activities:

- Posting or distribution of recruitment material
- Access to rosters for recruitment purposes
- Distribution of questionnaires to students who are recruited which will not take place during instructional time
- Virtual interviews with students who are recruited which will not take place during instructional time.

Other key staff contacts are:

[REDACTED]

[REDACTED]

We look forward to being a valuable asset during this research study and hope we can contribute to expanding our educational endeavors.

Please feel free to reach out to me if you require any further.

[REDACTED]

**Appendix C****Recruitment Email**

Date:

Dear \_\_\_\_\_

My name is Nicole Dietsche and I am a doctoral student at American College of Education. I am writing to let you know about an opportunity to participate in a dissertation research study.

The purpose of the qualitative study is to investigate emergency medical services professionals' opinions and thoughts about mental readiness to manage occupational stressors after receiving training conducted per the existing EMS curriculum.

Participant selection criteria:

- At least 18 years old
- Enrolled in or recently graduated from an EMT or paramedic original or refresher program
- The program was located in the eastern region of the United States
- Have read and signed the informed consent.

Your participation in the study is entirely voluntary. If you wish to withdraw from the research at any time, you may do so by contacting me using the information below.

I may publish the results of this study; however, I will not use your name or any identifiable data you may provide. Your information will remain confidential. If you would like additional information about the study, please contact:

Doctoral Candidate: Nicole Dietsche

Email: [nicole.dietsche2049@my.ace.edu](mailto:nicole.dietsche2049@my.ace.edu)

Phone: 631-219-3481

Doctoral Chair: Dr. Junfu Gao

Email: [junfu.gao@ace.edu](mailto:junfu.gao@ace.edu)

If you meet the above criteria, are interested in participating in the study, and would like to be included in the potential participant pool, please use the link below to access, review, and accept the informed consent.

**Link to approved IRB Informed Consent**

Thank you for considering participating in this dissertation research opportunity.



## **Appendix D**

### **Informed Consent Form**

**Prospective Research Participant:** Please read this consent form carefully and ask as many questions as you like before deciding whether you want to participate in this research study. You are free to ask questions at any point before, during, or after participation in this research.

### **Project Information**

**Project Title:** Preventative Measures: A Qualitative Study Investigating EMS Students' Perceptions of Mental Preparedness.

**Researcher:** Nicole Dietsche

**Organization:** American College of Education

**Email:** [nicole.dietsche2049@my.ace.edu](mailto:nicole.dietsche2049@my.ace.edu)

**Telephone:** (631) 219-3481

#### **Date of IRB Approval:**

Please note that this research study has been approved by the American College Education Institutional Review Board. The IRB approved this study on December 13, 2021.

A copy of the approval letter will be provided upon request.

**Researcher's Dissertation Chair:** Dr. Junfu Gao

**Organization and Position:** American College of Education, Core Faculty Department of Teaching and Learning

**Email:** [junfu.gao@ace.edu](mailto:junfu.gao@ace.edu)

**Introduction**

I am Nicole Dietsche, and I am a doctoral candidate student at American College of Education. I am doing research under the guidance and supervision of my Chair, Dr. Gao. Below, I will give you some information about the project and invite you to participate in this research. Before you decide, you are welcome to speak to anyone you feel comfortable with about the research. As you read through the information, please feel free to ask me via the email or telephone number provided above. If you have questions later, please feel free to ask me then.

**Purpose of the Research**

The purpose of the research will be to investigate the perceptions of EMS students regarding how well the curriculum prepared them for coping with occupational stressors. This qualitative study will examine the opinions, viewpoints, and beliefs of EMS students who have recently engaged with EMS curriculum. You are being asked to participate in a research study which will assist with gathering these perceptions. Investigation of EMS students' perceptions of the curriculum's efficacy in preparing them for coping with occupational stressors will assist educational leaders in making more informed decisions regarding curricular practices.

**Research Design and Procedures**

The study will use a qualitative methodology and a basic qualitative research design. The study will comprise of 15-20 participants who will be asked to complete a demographic questionnaire and participate in one individual interview. The demographic questionnaire will be completed via Google Forms to screen for eligible participants. After completion of the questionnaire, each participant will be interviewed individually via a web-based video platform for the convenience of participants. All interviews will be recorded and transcribed to ensure accuracy of collected data.

**Participant Selection**

You are being invited to take part in this research because of your experience as an EMS student who can contribute much to the perceptions of mental preparedness in EMS curriculum, which meets the criteria for this study. Participant selection criteria:

- At least 18 years old
- Enrolled in or recently graduated from an EMT or paramedic program
- The program was located in the eastern region of the United States
- Have read and signed the informed consent.

**Voluntary Participation**

Your participation in this research is entirely voluntary. It is your choice whether to participate.

If you choose not to participate, there will be no punitive repercussions.

**Right to Refuse or Withdraw**

Participation is voluntary. At any time you wish to end your participation in the research study, you may do so by sending me an email explaining you are opting out of the study. There will be no repercussions for leaving the study.

**Procedures**

We are inviting you to participate in this research study. If you agree, you will be asked to complete a brief demographic questionnaire and participate in a one-on-one interview. The type of questions asked will range from a demographical perspective to direct inquiries about the topic of mental preparedness in EMS curriculum.

**Duration**

The questionnaire portion of the research study will require approximately 10 minutes to complete. If you are chosen to be interviewed, the time allotted for the interview will be no more

than two hours via a web-based video platform at a time convenient for the participant. Prior to an interview, you will be asked to provide permission to have the interview recorded for the sake of having accurate transcripts for data.

**Risks**

The researcher will ask you to share personal and confidential information, and you may feel uncomfortable talking about some of the topics. You do not have to answer any question or take part in the discussion if you do not wish to do so. You do not have to give any reason for not responding to any question.

**Benefits**

While there will be no direct financial benefit to you, your participation is likely to help us find out more about EMS students' perceptions of how the curriculum prepared them for working in a high-risk occupation. The potential benefits of this study will aid the EMS educational community in future curricular decision-making.

**Confidentiality**

I will not share information about you or anything you say to anyone outside of the researcher.

During the defense of the doctoral dissertation, collected data will be presented to the dissertation committee. The collected data will be kept on a password-protected computer in a password-protected drive and/or in a locked file cabinet. Any information about you will be coded and will not have a direct correlation, which directly identifies you as the participant. Only I will know what your pseudonym is, and I will secure your information on a password-protected computer. No information will be shared to allow anyone to identify the school where participants attended.

**Sharing the Results**

At the end of the research study, the results will be available for each participant. It is anticipated to publish the results so other interested people may learn from the research.

**Questions about the Study**

If you have any questions, you can ask them at any point. If you wish to ask questions later, you may contact Nicole Dietsche. This research plan has been reviewed and approved by the Institutional Review Board of American College of Education. This is a committee whose role is to make sure research participants are protected from harm. If you wish to ask questions of this group, please email [IRB@ace.edu](mailto:IRB@ace.edu).

**Certificate of Consent**

I have read the information about this study, or it has been read to me. I acknowledge why I have been asked to be a participant in the research study. I have been provided the opportunity to ask questions about the study and any questions have been answered to my satisfaction. I certify I am at least 18 years of age. I consent voluntarily to be a participant in this study.

**PLEASE FOLLOW LINK TO SIGN THE INFORMED CONSENT**

<https://bit.ly/DietscheEMSstudy>

Print/Type Name of Participant: \_\_\_\_\_

Signature of Participant: \_\_\_\_\_

Date: \_\_\_\_\_

I confirm that the participant was given an opportunity to ask questions about the study, and all the questions asked by the participant have been answered to the best of my ability. I confirm that the individual has not been coerced into giving consent, and the consent has been given freely and voluntarily. A copy of this Consent Form has been provided to the participant.

Print/Type Name of Lead Researcher: Nicole Dietsche

Signature of Lead Researcher: \_\_\_\_\_

Date: \_\_\_\_\_

**PLEASE KEEP THIS INFORMED CONSENT FORM FOR YOUR RECORDS.**

## Appendix E

## SME Field Test Feedback

File Tools View Instrument for Validation - Comments.docx - Word

Research Question One: What are the emergency medical services professionals' opinions about the value of the emergency medical services curriculum in EMS educational programs in the northeastern United States to prepare mentally for managing occupational stressors?

Research Question Two: How do emergency medical services students from emergency medical services educational programs in the northeastern United States describe the training to prepare mentally to manage occupational stress?

**Demographic Questionnaire**

- Name
- Age
- Gender
- Marital Status
- How old were you when you entered EMS?
- Did you participate in an EMS Explorer program?
- When did you complete your initial EMS certification course?
 

#7. What year...  
May provide a more specific response and consistent response.
- When did you complete your most recent EMS certification course (original, refresher, CME refresher)?
 

#8. The question could be taken in multiple ways resulting a bit of a challenge on analysis. When did they upgrade to a higher level of initial certification ie AEMT, Paramedic, or their method of recertification and when was that event. It may be better as two questions or one more specific question to get the aspect you are seeking.
- Where did you complete your EMS training (i.e. university, fire department, municipality-based, technical school, etc.)?
- How long have you been an EMS professional?

#10. Seems related to questions 5 and 7. Would it be appropriate to group these three questions in sequence?

- How would you describe your current involvement in EMS (i.e. full-time employment, part-time employment, per diem, volunteer, etc.)?
- Have you ever been in the military or law enforcement?
- Have you ever participated in a critical incident stress management debriefing?

? I wonder if a question on current level of certification/licensure would be helpful in demographics section?

And perhaps

Have you received any stress management training that was not related to your role as an EMS provider?

**Interview Questions**

- How did your EMS training mentally prepare you to deal with occupational stress?
- How effective did you feel the curriculum was in mentally preparing you for occupational stress?
- How would you describe the occupational stress you experience?

I wonder about a question on how often they experience occupational stress. How frequently do you experience occupational stressful events? Or something to that effect

- How much time did your EMS instruction dedicate to teaching the curriculum regarding mental preparedness and stress management?
  - What skills were you taught?

#4 Since time varies with programs between with different levels of certification and even the same level across different programs would an estimate of "percent of the total class time" be a more comparable than how much time? I would suspect that more time would be devoted in a paramedic class as opposed to EMT simply as a function of class length.
- What parts of your training did you feel were most helpful?
 

Follow up question why did you feel those parts were most helpful?
- Can you describe a stressful situation you encountered as an EMS student/professional?
 

Using "student/professional" may offer two different frames of reference. Students may find different things stressful than a working provider. While the training may provide the ability to manage stress in general, I would suspect it is more focused toward managing stress for the working EMS provider. (Near transfer vs. far transfer) This also seems to be the only item in the questionnaire that drifts toward the student experience.
- Can you compare how you coped with a stressful situation before your training versus how you cope with a stressful situation now?

## Additional Questions for Inquiry (Subject Matter Expert)

KV [Redacted]  
Wed 7/28/2021 10:48 PM  
To: Nicole Dietsche

**Please be cautious**  
This email originated from outside of ACE organization

Ms. Dietsche,

Your subject matter expert questions allowed for me to reflect upon my experiences in EMS over the years and I found them to be thorough in scope which should garner some quality data and future research towards your dissertation. I did have some alternate suggestions for questions that may add more to your research. I have included them for your review below.

**Supplemental Subject Matter Expert Questions:**

- Have you experienced any traumatic calls or situations which may have altered your opinion on stress management within the EMS community? Explain.
- Do you look upon your EMS job with a high level of satisfaction or fulfillment? When you report to work do you view it positively or with a sense of drudgery? Explain.

Thank you and I wish you the best of success as you move forward in your research. If you have any future questions, please do not hesitate to contact me.

[Redacted]



Tue 8/17/2021 2:58 PM  
To: Nicole Dietsche

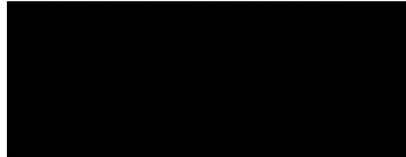


### Please be cautious

This email originated from outside of ACE organization

I have reviewed the questions and they appear through and appropriate for your goals.

[REDACTED]



Research Question One: What are the emergency medical services professionals' opinions about the value of the emergency medical services curriculum in EMS educational programs in the northeastern United States to prepare mentally for managing occupational stressors?

Research Question Two: How do emergency medical services students from emergency medical services educational programs in the northeastern United States describe the training to prepare mentally to manage occupational stress?

#### Demographic Questionnaire

1. Name
2. Age
3. Gender
4. Marital Status
5. How old were you when you entered EMS?
6. Did you participate in an EMS Explorer program?
7. When did you complete your initial EMS certification course?
8. When did you complete your most recent EMS certification course (original, refresher, CME refresher)?
9. Where did you complete your EMS training (i.e. university, fire department, municipality-based, technical school, etc.)?
10. How long have you been an EMS professional?
11. How would you describe your current involvement in EMS (i.e. full-time employment, part-time employment, per diem, volunteer, etc.)?
12. Have you ever been in the military or law enforcement?
13. Have you ever participated in a critical incident stress management debriefing?

#### Interview Questions

How are you collecting the data? as subject will need to use an encrypted way to save the data possibly going to be RedCap. For data analysis statistical analysis, would make in many of these responses standardized as possible (see also these specific options to select from)

Looking at your questions since they completed they would ensure to have all?

Do you want to look at how long they were at each level?

How does this vary from questions 2 and 7? Seems like overlapping info

1. How did your EMS training mentally prepare you to deal with occupational stress?
2. How effective did you feel the curriculum was in mentally preparing you for occupational stress?
3. How would you describe the occupational stress you experience?
4. How much time did your EMS instruction dedicate to teaching the curriculum regarding mental preparedness and stress management?
  - a. What skills were you taught?
5. What parts of your training did you feel were most helpful?
6. Can you describe a stressful situation you encountered as an EMS student/professional?
7. Can you compare how you coped with a stressful situation before your training versus how you cope with a stressful situation now?
  - a. How do you feel your response to stress has changed after your training?
  - b. What skills/resources do you think are most helpful in managing your stress?
  - c. Do you feel resources are easily accessible and readily available?

How much time did you spend on each of these questions? It is to be sure not how you feel about it.

How much time did you spend on each of these questions? It is to be sure not how you feel about it.

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How much time did you spend on each of these questions? It is to be sure not how you feel about it.



## Appendix F

### SME Validation

**VK** [Redacted]  
Wed 8/11/2021 10:04 PM  
To: Nicole Dietsche

**Please be cautious**  
This email originated from outside of ACE organization


Thank you for the email. I can validate and approve all questions and responses that you established within your initial data inquiry.

**DM** [Redacted]  
Tue 8/3/2021 1:49 PM  
To: Nicole Dietsche

**Please be cautious**  
This email originated from outside of ACE organization

I have nothing else to add – those questions are thorough and expansive and should lead to good feedback and data collection. -- Dave

...

 Virus-free. [www.avg.com](http://www.avg.com)

**ML** [Redacted]  
Fri 8/13/2021 11:11 AM  
To: Nicole Dietsche

**Please be cautious**  
This email originated from outside of ACE organization

Looks fantastic!!

[Redacted]

[Redacted]

**CF** [Redacted]  
Thu 8/19/2021 11:10 AM  
To: Nicole Dietsche

Nicole, Sorry my bad. Edits look good.

--

[Redacted]

## **Appendix G**

### **Validated Research Instrument Protocol**

Thank you for volunteering to participate in the interview aspect of my study. As I mentioned earlier, my study seeks to understand the opinions of EMS professionals regarding the value of the EMS curriculum prepares them mentally for managing occupational stressors. The study also seeks to understand how EMS students describe their experiences with the training and how it prepared them mentally to manage occupational stress. Our interview today will last approximately one hour, during which I will ask you about your experiences as an EMS student and EMS professional, your training, and opinions regarding mental preparedness and occupational stressors.

You completed a consent form indicating that I have your permission to record our conversation.

Are you still okay with me recording our conversation? \_\_ Yes \_\_No

Before we begin, do you have any questions regarding the consent form? \_\_Yes \_\_No

If yes: Thank you! If, at any point, you would like me to stop recording to keep something off the record, please let me know.

If no: Thank you for letting me know; I will only take notes of the conversation.

Do you have any other questions before we begin? If, at any time, you have questions, please let me know, and I would be happy to discuss them with you.

1. How old were you when you entered EMS?
2. How long have you been involved in EMS, and what capacity (i.e., primary employment, volunteer)?
3. Can you explain if you enjoy your job in EMS and why?
4. How did your EMS training mentally prepare you to deal with occupational stress?

- a. What parts of the training do you think could have been done better?
5. How effective did you feel the curriculum was in mentally preparing you for occupational stress?
6. How would you describe the occupational stress you experience?
  - a. How often do you experience occupational stress?
7. What percentage of your EMS instruction was dedicated to teaching the curriculum regarding mental preparedness and stress management?
  - a. What skills were you taught?
8. What parts of your training did you feel were most helpful?
  - a. Why did you feel these parts were most helpful?
9. Can you describe a stressful situation you encountered as an EMS student/professional?
  - a. Can you describe a stressful situation you encountered in your EMS career that may have changed your opinion on your mental preparedness to manage stress?
10. Can you compare how you coped with a stressful situation before your training versus how you cope with a stressful situation now?
  - a. How do you feel your response to stress has changed after your training?
  - b. What skills or resources do you think are most helpful in managing your stress?
  - c. Do you feel resources are easily accessible and readily available?

Before we conclude the interview, is there anything else that you would like to share about your experiences that you have not had a chance to discuss?

## Appendix H

### IRB Approval



December 13, 2021

To : Nicole Dietsche  
Junfu Gao, Dissertation Committee Chair

From : Institutional Review Board  
American College of Education

Re: IRB Approval

"Perceptions of Mental Preparedness in Emergency Medical Services Students: A Qualitative Study"

The American College of Education IRB has reviewed your application, proposal, and any related materials. We have determined that your research provides sufficient protection of human subjects.

Your research is therefore approved to proceed. The expiration date for this IRB approval is one year from the date of review completion, December 13, 2022. If you would like to continue your research beyond this point, including data collection and/or analysis of private data, you must submit a renewal request to the IRB.

Candidates are prohibited from collecting data or interacting with participants if they are not actively enrolled in a dissertation sequence course (RES6521, RES6531, RES6541, RES6551, RES6561, RES6302) and under the supervision of their dissertation chair.

Our best to you as you continue your studies.

Sincerely,

Erin Maurer  
Assistant Chair, Institutional Review Board  
American College of Education